

**Inver Grove Heights
Park and Recreation Advisory Commission
Wednesday, October 13, 2010
8150 Barbara Avenue
7:00pm**

1. CALL TO ORDER
2. ROLL CALL
3. PRESENTATIONS – Items that don't require action.
 - A. Presentation of Minnesota Community Pride Awards for the Old Town Area and the Rock Island Swing Bridge
4. ANNOUNCEMENTS
 - A. You can find information regarding the City of Inver Grove Heights by visiting our web site at www.ci.inver-grove-heights.mn.us
 - B. Next Meeting; November 10, 2010 Work Session 6:45pm; Regular Meeting 7:00pm
5. CONSENT AGENDA – All items on the Consent Agenda are considered routine and have been made available to the Commission at least two days prior to the meeting; the times will be enacted in one motion. There will be no separate discussion of these items unless a Commission member or citizen so request, in which event the item will be removed from this Agenda and considered in normal sequence.
 - A. Approval of Agenda
 - B. Approval of Minutes of August 11, 2010
6. PUBLIC COMMENT – Public comment provides an opportunity for the public to address the Commission on items that are not on the Agenda. Please raise your hand to be recognized. Please state your name and address for the record. This section is for the express purpose of addressing concerns of City services and operations. It shall not be used to clarify individual's views for political purposes. Comments will be limited to three (3) minutes per person.
7. UNFINISHED BUSINESS - Items that are brought back to the Commission for action from a previous meeting.
8. REGULAR AGENDA - Items requiring action that are new to the Commission.
 - A. Review the Draft Update of the Heritage Village Park Master Plan
9. ADMINISTRATIVE PRESENTATIONS - Items that need to be discussed without any actions.
 - A. Department Happenings
10. COMMISSION COMMENTS – A chance for Commissioners to ask questions or make comments.
11. ADJOURN

Since we do not have time to discuss every point presented, it may seem that decisions are preconceived. However, background information is provided to the Commission on each agenda item in advance from Staff; decisions are based on this information and past experiences. In addition, some items may have been discussed preliminarily at Work Sessions. If you are aware of information that has not been discussed, please raise your hand to be recognized. Comments that are pertinent are appreciated.

CITY OF INVER GROVE HEIGHTS

REQUEST FOR COMMISSION ACTION

Presentation of Minnesota Community Pride Awards for the Old Town Area and the Rock Island Swing Bridge

Meeting Date: October 13, 2010
 Item Type: Special Presentations
 Contact: Eric Carlson – 651.450.2587
 Prepared by: Eric Carlson
 Reviewed by: Eric Carlson – Parks & Recreation

Fiscal/FTE Impact:	
<input checked="" type="checkbox"/>	None
<input type="checkbox"/>	Amount included in current budget
<input type="checkbox"/>	Budget amendment requested
<input type="checkbox"/>	FTE included in current complement
<input type="checkbox"/>	New FTE requested – N/A
<input type="checkbox"/>	Other

PURPOSE/ACTION REQUESTED

Present to the Commission two recent awards received for projects within the City of Inver Grove Heights.

SUMMARY

The Reinventing Minnesota Initiative sponsored the 2010 Minnesota Community Pride Contest. The program was co-sponsored by the Minnesota State Fair, Minnesota Rural Partners, Inc. and MinnPost.com.

The Minnesota Community Pride Competition is an old-fashioned community improvement contest intended to reward, inspire, showcase and share the good work going on in Minnesota to move beyond the current economic downturn. Top winners in each category received cash prizes donated by the Minnesota State Fair. The City of Inver Grove Heights was awarded the following:

Best in Class, Community Design Category, awarded to the City of Inver Grove Heights for its effort to refurbish the Rock Island Swing Bridge. The City was presented with a plaque and an \$850 cash award.

Second Runner Up, Population over 10,000, awarded to the City of Inver Grove Heights for overall community and economic development achievement in the Old Village area. The City was presented with a plaque and a \$600 cash award.

**City of Inver Grove Heights Minutes of the Proceedings
Of The Park and Recreation Advisory Commission
Wednesday, August 11, 2010**

1. CALL TO ORDER:

Chair Al Eiden called the August 11, 2010 Park and Recreation Advisory Commission Meeting to order at 7:00 p.m.

2. ROLL CALL:

Present: Chair Al Eiden, Vice Chair Dennis Schueller: Commissioners: Chris Solberg, Jim Huffman, Keith Joyce, Stan Johnson, Joe Boehmer, and Marty Silvi
Parks and Recreation Director Eric Carlson
Absent: Commissioner Willie Krech, Recording Clerk Sheri Yourczek

3. PRESENTATIONS:

None

4. ANNOUNCEMENTS:

A. You can find information regarding the City of Inver Grove Heights by visiting our Web Site at:
www.ci.inver-grove-heights.mn.us

B. The next Park and Recreation Advisory Commission Meeting will be on September 8, 2010. Work Session 6:45 p.m.; Regular Meeting 7:00 p.m.

5. CONSENT AGENDA:

A. Approval of Agenda

B. Approval of Minutes of July 14, 2010

Motion by Commissioner Joyce, seconded by Huffman to approve the Consent Agenda as presented.

Ayes: 8

Nays: 0 Motion carried.

6. PUBLIC COMMENT:

Patty Flynn, 7524 East Borman Court, came here this evening to get information on the process they use to design or upgrade green areas in our parks. She would like to see the plantings of native grasses and flowers versus sod. She gave three examples of some local areas she has observed. The first is located near pump houses 5 & 6. It used to be a wild grown area with a lot of dead trees. The area has been cut down, bulldozed, and then sodded. Pine trees and lilies were put in. She felt in doing that, it did nothing for the birds in the area. Now the area needs to be maintained. Leaving it the way it was could have eliminated that work. Further down from the pump houses there is a trail with a creek nearby. A ton of rock was brought in and laid there, possibly to prevent erosion. She felt native grasses and plantings could have been used instead of the rock. The second area she observed was a project being done off of Babcock Trail by the water facility. They seeded there. The third location was a Lion's Park project. The ground has been dug up along both sides of the trail. She assumes grass will probably also be planted there. She didn't feel sod benefited the environment like native plantings

do. She asked if residents could be included in the planning process? She is a master gardener and knows of others who are that may be interested as well.

Chair Eiden stated those types of projects are usually handled by our Parks Superintendent Mark Borgwardt.

Parks and Recreation Director Eric Carlson stated that over 50% of the parkland in our system has been left in a natural state. We try to balance both natural and active areas. For example, Harmon Farms and Heritage Village Park, which has a 12 acre parcel that has been left natural prairie. As for some of the areas that have been mentioned, the City Water and Utility Plant just put in a new well there. As part of the project we are building a section of trail. Development around that depends on how the area is laid out. In Lion's Park, portions of the trail have been replaced with bituminous. They needed to re-establish the ground cover on either side. It has to be mowed otherwise it becomes overgrown and shades and darkens the trail area. There can also be issues with roots and tree sprouts as well. He felt we do a pretty good job with our parks in regard to the greenspace. They always welcome feedback from neighbors.

Commissioner Joyce stated the prairieland in Heritage Village Park was restored after being found contaminated.

Director Carlson agreed. A part of that was to do natural plantings in the park. It will always stay that way. Other areas that remain more natural are Harmon Park as well as Marianna Ranch. In reference to the area with the rocks being placed along a creek, they were placed there due to run off. Plantings would not have worked there.

Chair Eiden stated sometimes projects determine how they need to be completed, but they tend to be as natural as possible. The City is always interested in being green whenever possible. Sometimes this Commission doesn't get involved if the projects are within other departments. He stated it would be wise for us to know that we have resources of people who are master gardeners that we can get information from.

Ms. Flynn commented it would be nice to know in advance of new things that will be redesigned or planted.

Director Carlson commented that we are currently in the process of updating the Master Plan for Heritage Village Park. For that process, we will publically invite people to an open house which will be held sometime in September. We let residents know of this in our Insights newsletter, on our website, through newspaper announcements, and at our Park and Recreation meetings. You can come to any of these meetings or send us emails.

Commissioner Joyce encouraged Ms. Flynn to attend Heritage Village Park's meeting.

Ms. Flynn wanted to let the Commission know that there is a trash barrel in Lion's Park that has been dumped out. The garbage is down by the pond. Since the can has been moved, people are leaving their dog waste bags on the ground where the garbage can used to be located.

7. UNFINISHED BUSINESS:

None

8. REGULAR AGENDA:

A. Consider Park Dedication Requirements Dakota County CDA – Case No. 10-27CS

Director Carlson stated the following is to approve Park Dedication from the Dakota County CDA. They are proposing to develop land north of College Trail, and east of the Inver Hills Community College. The

development will be known as Inver Hills Townhomes and is a 2.92 acre site. Park Dedication rates for multi-family is \$3,950 per unit. There are 27 units for a total of \$106,650. A proposed trail is shown in the future between Broderick and Cahill. We propose the developer provide 20-30" for a trail easement. That trail would be done when College Trail is re-constructed. He is unsure of when that is proposed to be done.

Commissioner Solberg asked if the \$106,650 is earmarked for a specific use?

Director Carlson explained that Fund 402 is the Park Acquisition and Development Fund. Any money collected goes into that fund. The Park Commission also makes recommendations for the future of other park development. For example, something that has not been constructed before goes into that fund. Staff also makes recommendations to us. We review them, then they go before the City Council and they make the final decision.

Motion by Commissioner Joyce, seconded by Commissioner Johnson to approve the Park Dedication as presented.

Ayes: 8

Nays: 0 Motion carried.

9. ADMINISTRATIVE PRESENTATIONS:

A. Department Happenings

Director Carlson mentioned there is not a report included in their packets this month as a number of Staff members are on vacation.

Commissioner Joyce asked Director Carlson if he could update them on the Swing Bridge?

Director Carlson commented everything is moving along smoothly. Piers 6, 7, and 8 have been removed. Contractors are making sure the river bottom elevations are at the proper level. Pier 9 will then be removed. The river abutment has been poured and is ready to have new spans on it. Spans 4 and 5 have had lead based paint removed. Arrival of the new spans has been a bit delayed but should arrive in September. They are hoping to hold a ribbon cutting ceremony in early November.

Commissioner Solberg asked if this will be open year round or seasonally?

Director Carlson responded during the first year it will probably close due to the fact that there will be no parking. He is unsure about whether it will be open year round in the future.

10. COMMISSION COMMENTS:

Commissioner Solberg had no comment.

Commissioner Boehmer had no comment.

Commissioner Huffman had no comment.

Commissioner Silvi stated he was really impressed with how nice it is down in River Front Park. He was disappointed with how people throw trash down there despite the fact that there was a trash barrel nearby.

Commissioner Johnson had no comment.

Vice Chair Schueller stated Inver Grove Heights Days is coming up and he is looking forward to that. The Golf Course will be hosting a tournament for Scholarships that will be available at the high school. He also visited the same park Commissioner Silvi spoke of and agreed, it is a mess by the river. He suggested people do what is referred to as a "garbage walk" and take a bag with them when they walk to pick up trash and then throw it away when they get home. He is also concerned about green spaces and felt maybe they can have focus groups on the subject. We should keep citizens updated.

Commissioner Joyce had no comment.

Commissioner Huffman stated there are a group of people that try to pick up the trash down there in the park. He has also seen Staff there picking it up too.

Commissioner Silvi said he is not criticizing anyone. He was just angry that there is a barrel right there and people are still throwing their trash on the ground.

Chair Eiden stated when he visited Lion's Park there was a garbage can tipped over too.

11. ADJOURN

Motion by Commissioner Boehmer, seconded Commissioner Joyce to adjourn the meeting at 7:37 p.m.

Ayes: 8

Nays: 0 Motion carried.

CITY OF INVER GROVE HEIGHTS

REQUEST FOR COMMISSION ACTION

Review the Draft Update of the Heritage Village Park Master Plan

Meeting Date: October 13, 2010
 Item Type: Regular Agenda
 Contact: Eric Carlson – 651.450.2587
 Prepared by: Eric Carlson
 Reviewed by: Eric Carlson – Parks & Recreation

Fiscal/FTE Impact:	
<input type="checkbox"/>	None
<input type="checkbox"/>	Amount included in current budget
<input type="checkbox"/>	Budget amendment requested
<input type="checkbox"/>	FTE included in current complement
<input type="checkbox"/>	New FTE requested – N/A
<input checked="" type="checkbox"/>	Other

PURPOSE/ACTION REQUESTED

The Commission is asked to make recommendations regarding the update of the Heritage Village Park Master Plan. Based on feedback from city staff, residents, business owners, park neighbors and the marinas, staff is recommending adoption of the plan with the following modifications:

- Remove the rustic shelter for the natural prairie area
- Remove the proposed nature trails from the prairie area
- Remove the volleyball court and small playground
- Pond picnic shelter should be small and for picnics only, not a performance area
- Remove any park improvements east of Doffing Ave
- Straighten the roadway alignment of Doffing Ave and 66th St. but still incorporate a parkway design/feel where possible

SUMMARY

On June 28, 2010 the City Council authorized hiring Brauer and Associates to help the City update the Master Plan for Heritage Village Park and the Rock Island Swing Bridge. The cost of the update is \$13,000.

The Parks and Recreation Commission assigned the task of creating the updated plan to a subcommittee consisting of:

- Commissioner Chris Solberg
- Commissioner Keith Joyce
- Commissioner James Huffman
- Associate Planner Heather Botten
- Parks Superintendent Mark Borgwardt
- Recreation Superintendent Tracy Petersen
- Parks & Recreation Director Eric Carlson

The subcommittee met with Brauer and Associates on Tuesday, July 13th to review the two existing master plans and to brainstorm ideas/concepts for the updated Master Plan. The subcommittee met again on Monday, August 30th to review two concept plans created from the brainstorming session. From that meeting Brauer and Associates created the one plan we are reviewing this evening.

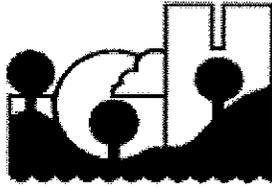
On Wednesday, September 15th we hosted an Open House at the VMCC to receive feedback from approximately 20 – 30 residents and business owners regarding the updated Master Plan. Notices were mailed to business owners and residents living in the area including the marinas. Notices were also mailed to the original task force that created the current Heritage Village Park Master Plan. In addition, an announcement was placed in the city's newsletter and a press release was sent to the local newspaper.

Staff has met with business owners, marina owners and residents. We have also received a few emails. The following is a summary of comments that have been received:

- Athletic fields don't belong in a community park that is trying to emphasize the communities connection to the Mississippi River
- Concerns regarding security issues
- Continue to maintain the crossing at 65th St. as depicted in the plan for fire and emergency vehicles
- Create more open areas for car shows/ farmer's market etc.
- Dog park doesn't belong in the park
- Don't make any park improvements east of the current Doffing Ave.
- Flip parking near Doffing to along the railroad tracks
- Have the National Park Service develop an interpretive center on the site
- If 66th St is the only access point to the area, will the roadway handle the traffic
- Is there enough parking on site
- Keep the roadway system "straight"
- Like closing 65th St so it doesn't break up the park
- Make sure any improvements don't create drainage issues
- Make sure any work done on the roadway system doesn't adversely impact the area businesses (i.e. semi deliveries)
- Make sure to capture the railroad history within the park
- Master Plan needs to tie the park to the marinas more effectively
- Rename "Doffing Ave." as an extension of "River Road" so the marinas and park have a "River Road" address
- Shouldn't move town hall from its original location
- Take advantage of river overlook opportunities
- The idea of a building and picnic area that can accommodate large groups of 100 – 150 people is appealing
- The updated plan is better than the current plan
- Try and create a parkway feel for the updated roadways
- Where is the old school house that is at Rich Valley going to go
- Would like to see a boat launch
- Would like to see a skate park
- Would like to see athletic fields

Once the Council adopts a final version of the Master Plan, Brauer and Associates will develop a park development phasing plan and cost estimates for development. At this point the City has the following resources for development:

- \$1,000,000 of State of MN bond proceeds from the 2010 Legislative session
- \$291,000 from Dakota County to rebuild 66th St. including trails to connect the Mississippi River Regional Trail to the Rock Island Swing Bridge Recreational Pier
- \$92,000 from the Department of Natural Resources Local Trails Grant



Heritage Village Park Rock Island Swing Bridge Draft Master Plan Update Informational Sheet

September 15, 2010

Purpose of Open House

The purpose of the Open House is to provide information and educate you on the draft of the master plan update for Heritage Village Park and the Rock Island Swing Bridge. No action will be taken this evening and written comments made tonight or through email will be shared with both the Park and Recreation Commission and the City Council.

Park & Recreation Commission Meeting

The Park and Recreation Commission is scheduled to review the issue on Wednesday, October 13th. The meeting begins at 7:00pm and the public is invited to attend and provide public comment. The Commission will make a recommendation regarding the plan to the City Council for consideration.

City Council Meeting

The City Council is tentatively scheduled to review the Park and Recreation Commissions recommendation on Monday, November 8, 2010 at a Work Study Session. The meeting begins at 5:30pm. To confirm when the Council will review the issue at a regular meeting, please check the City's web site at: www.ci.inver-grove-heights.mn.us

Updated Plan Highlights/Description

Vehicular Traffic: 66th Street is the main entrance road for the park with the small entrance and parking lot off of 65th dedicated to the dog park. 66th Street turns into Doffing and the roadway is then curvilinear for a nice parkway sequence with parking lots strung along the roadway.

Bridge Overlook: The road leading up to the bridge ends at the parking lot location and can either turn into the marina or the parking lot that is provided for bridge users and park overflow parking. The parking lot has adjacent bike racks for those using the trail, a kiosk with information, and restrooms. A large monument sign is placed at the end of the roadway with a sign structure placed over the trail that leads to the bridge to create a significant gateway to the bridge overlook. A patio is created at the entrance of the bridge for gathering and historical displays. A trail leads from the patio down to the river where some large blocks / stones are tiered into the rivers edge to create steps to access the water. There is also a trail and steps leading to the overlook deck on the upper railroad line. This is about 20' higher than the patio.

Fire Access: The secondary emergency / fire access is along 65th street where grass pavers lead from the entrance drive and then run along the 10' wide asphalt trail in a 10' width, to create a 20' wide access lane to Doffing.

Dog Park: The dog park is broken into a small dog area and large dog area. There is one main entrance for both that splits up once inside the secondary gate so the large dogs would follow a fenced track along the eastern side up the large dog space. Exits out of the dog park areas are separated from the entrances as much as possible for safety. A secondary access from the large dog park area is located off of the parking lot by 64th street. Each area contains a lot of turf spaces for walking around as well as dog run areas that are generally surfaced with aggregate

or wood chips. Amenities should include plenty of seating, shade opportunities, doggie bags, and also skill / obedience amenities and water features. Each of these can be phased in as budgets allow.

Regional Trail: The 10' wide regional trail entrance is moved to the 66th Street intersection which leads directly into the park and also heads towards the bridge overlook area. A trailhead is placed by the parking lot at the trail intersection in the park with bike racks and a kiosk, with restroom amenities provided in the main park building.

Park Trails: 8' wide trails provide access to the various recreational amenities, create loop trail systems, and connect into the regional trail.

Trail Overlooks: Not specifically identified on the plans, overlooks and seating areas should be placed along the trails in areas with great views and displays – these should be field sited.

Park Entrance: The main park entrance has a dedicated left turn lane for safety with a one-way roundabout style entrance leading to the two main parking lots and building with drop-off area. The center of the roundabout has an ornamental garden and park monument sign. The park building is the focal point when entering.

Park Building: The main park building is a multi-purpose building reminiscent of a railroad depot and containing full restrooms, picnic space, storage, and adjacent patio containing additional picnic space and custom grill area that overlooks the lawn space. The building can also display historical information and provide the information for the start of the treasure / scavenger hunt.

Lawn: The grand lawn provides adequate room for a variety of lawn games associated with picnics, as well as small fairs, farmers markets, etc. The trail around the lawn is created to recall the roundhouse.

Playground / Active Area: A picnic shelter (approx. 24' to 30' square) is a secondary focal point and is surrounded by the playground areas that contain play equipment for a range of age groups suitable for a community park and a small splash pad.

Heritage Gardens: The town hall has been relocated to become part of the heritage gardens, which contain a variety of ornamental gardens, numerous seating opportunities, display areas, and historical information. The town hall could provide additional storage space, interior historical displays, and could also contain a small stage with adjacent lawn seating for small park performances and demonstrations related to the community history. Many history "clues" can be located in this area.

Artesian Well Picnic: This is a picnic area utilizing the water feature and existing vegetation to create a quiet picnic space with small parking lot. A shelter with small patio containing a fire pit overlooks the water feature with a secondary swing bench overlook placed on the other side with a small bridge going over the water.

Pond Picnic: A gazebo style shelter is placed along the pond, set up on a raised platform, to provide additional picnic space, as well as small performances and weddings in the park in a quiet location with plenty of lawn space. For picnic amenities, a small playground and sand volleyball court have been placed in close proximity to the gazebo. A trail and fishing pier have been located on the pond.

Prairie / Savanna: A prairie / savanna is enhanced on the north end with appropriate plant materials scattered in this area, leading more to a deciduous hardwood forest along the perimeter for screening and buffering. A nature trail runs through this area that can be a simple mowed path to aggregate or woodchip surface. A shelter with a more natural / rustic appearance is placed over the top of the previous railroad maintenance building / yard.

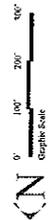
Roundhouse: Stemming off the regional trail, some stone benches can be placed around the edges of the location of the previous roundhouse to recall the historical significance of this feature.



INVER GROVE HEIGHTS PARK Heritage Village Park

ON THE MISSISSIPPI RIVER

B BRADLEY & ASSOCIATES, LTD.
LAND USE PLANNING AND DESIGN
10117 FARM ROAD
MINNETONKA, MN 55345
TEL: 952-234-8251
FAX: 952-234-8253
Project # 10-07
Date: 06-10-2010



Interpretive Overlooks
Small overlooks to be placed along the trail throughout the park to make use of scenic views, provide seating areas, and to illustrate historical interpretive information

History Mystery Node
Location for "clue" associated with a historical themed treasure hunt (typ)

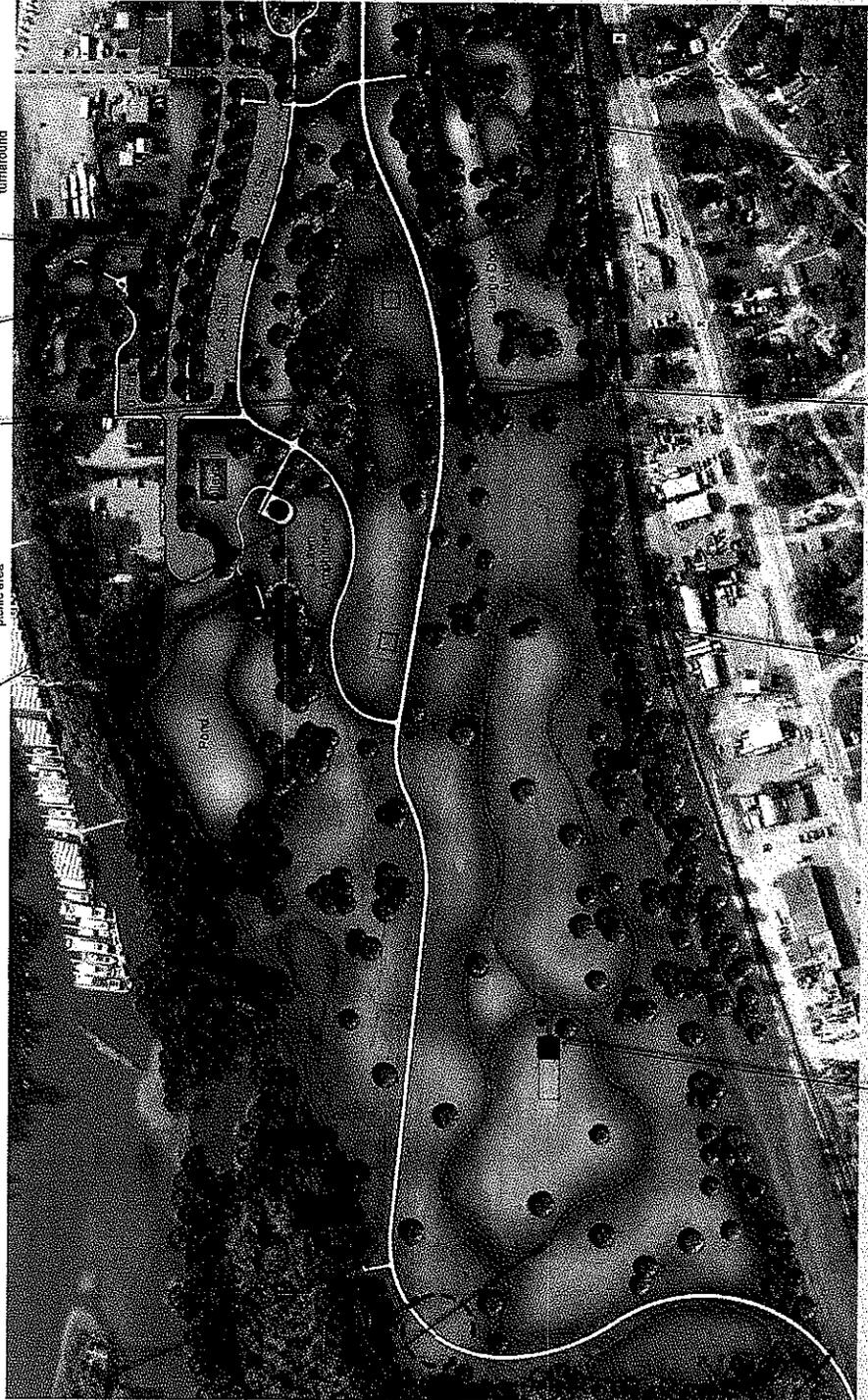
Nature Trails
Mowed turf or aggregate surfaced nature trails through a savanna / prairie setting

Roundhouse Location
Rustic stone benches are placed along the edge of the roundhouse location for historical significance

Rod & Gun Club Area

Infiltration Basin (typ)

Regional Trail
Connection to the North



Artisan Well Picnic Area
Small open air shelter with fire pit, seating overlook, adjacent parking, and satellite restrooms

Small Playground
Small playground with adjacent seating associated with pond picnic area

Pond Picnic Area
Lawn space surrounding an open air gazebo and overlooking the pond. Gazebo is on a raised platform for day-to-day picnics, as well as small events such as park performances and weddings. A sand volleyball court and satellite restrooms complete the picnic amenities.

Realigned Roadway
Realign Dorring Ave. with a curvilinear parkway design and a cut-de-sac at the end to allow for turnaround

Rustic Shelter
Small rustic chalet style open air shelter over the top of the previous railroad building location

Vegetative Buffers
Creates vegetative buffers about the form for additional screening and naturalization. Plantings shall be appropriate for savanna or hardwood forests

Asphalt Trails
Provides access to park amenities and creates internal paths

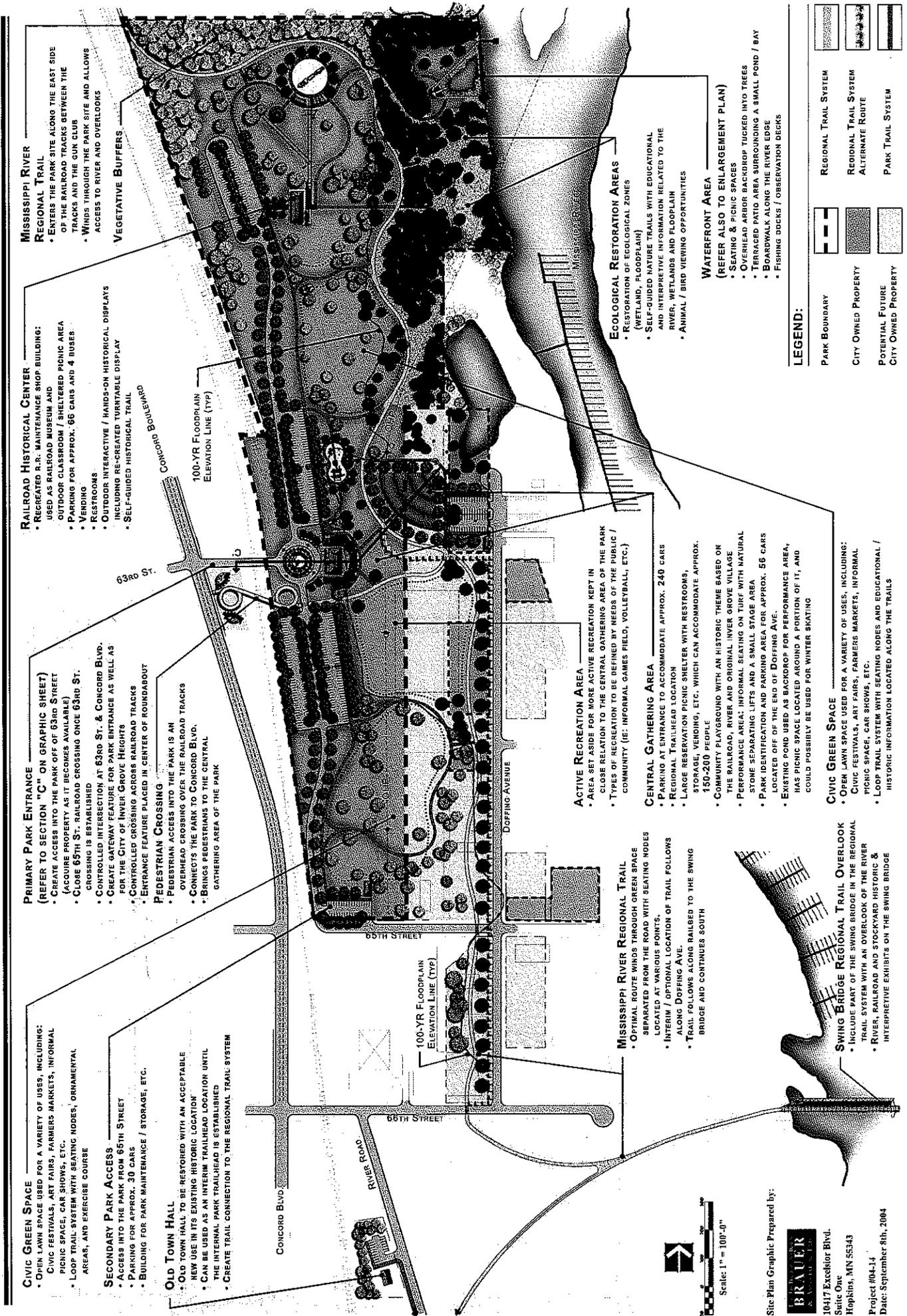
Dog Park Area
Large dog area on North end with nature trails, dog run area, skills course amenities, water play, dog wash, and adjacent seating

MATCH LINE

PreMaster Plan

HERITAGE VILLAGE PARK ON THE MISSISSIPPI MASTER PLAN

CITY OF INVER GROVE HEIGHTS PARKS & RECREATION



CIVIC GREEN SPACE

- OPEN LAWN SPACE USED FOR A VARIETY OF USES, INCLUDING: CIVIC FESTIVALS, ART FAIRS, FARMERS MARKETS, INFORMAL PICNIC SPACE, CAR SHOWS, ETC.
- LOOP TRAIL SYSTEM WITH SEATING NODES, ORNAMENTAL AREAS, AND EXERCISE COURSE

SECONDARY PARK ACCESS

- ACCESS INTO THE PARK FROM 65TH STREET
- PARKING FOR APPROX. 30 CARS
- BUILDING FOR PARK MAINTENANCE / STORAGE, ETC.

OLD TOWN HALL

- OLD TOWN HALL TO BE RESTORED WITH AN ACCEPTABLE NEW USE IN ITS EXISTING HISTORIC LOCATION
- CAN BE USED AS AN INTERIM TRAILHEAD LOCATOR UNTIL THE INTERNAL PARK TRAILHEAD IS ESTABLISHED
- CREATE TRAIL CONNECTION TO THE REGIONAL TRAIL SYSTEM

PRIMARY PARK ENTRANCE
(REFER TO SECTION "C" ON GRAPHIC SHEET)

- CREATE ACCESS INTO THE PARK OFF OF 63RD STREET (ACQUIRE PROPERTY AS IT BECOMES AVAILABLE)
- CLOSE 65TH ST. RAILROAD CROSSING ONCE 63RD ST. CROSSING IS ESTABLISHED
- CONTROLLED INTERSECTION AT 63RD ST. & CONCORD BLVD. CREATE GATEWAY FEATURE FOR PARK ENTRANCE AS WELL AS FOR THE CITY OF INVER GROVE HEIGHTS
- CONTROLLED CROSSING ACROSS RAILROAD TRACKS
- ENTRANCE FEATURE PLACED IN CENTER OF ROUNDABOUT

PEDESTRIAN CROSSING

- PEDESTRIAN ACCESS INTO THE PARK IS AN OVERHEAD CROSSING OVER THE RAILROAD TRACKS
- CONNECTS THE PARK TO CONCORD BLVD.
- BRINGS PEDESTRIANS TO THE CENTRAL GATHERING AREA OF THE PARK

RAILROAD HISTORICAL CENTER

- RECREATED R.R. MAINTENANCE SHOP BUILDING: USED AS RAILROAD MUSEUM AND OUTDOOR CLASSROOM / SHELTERED PICNIC AREA
- PARKING FOR APPROX. 66 CARS AND 4 BUSES
- VENDING
- RESTROOMS
- OUTDOOR INTERACTIVE / HANDS-ON HISTORICAL DISPLAYS INCLUDING RE-CREATED TURNTABLE DISPLAY
- SELF-GUIDED HISTORICAL TRAIL

MISSISSIPPI RIVER REGIONAL TRAIL

- ENTERS THE PARK SITE ALONG THE EAST SIDE OF THE RAILROAD TRACKS BETWEEN THE TRACKS AND THE GUN CLUB
- WINDS THROUGH THE PARK SITE AND ALLOWS ACCESS TO RIVER AND OVERLOOKS

VEGETATIVE BUFFERS

ACTIVE RECREATION AREA

- AREA SET ASIDE FOR MORE ACTIVE RECREATION KEPT IN CLOSE RELATION TO THE CENTRAL GATHERING AREA OF THE PARK
- TYPES OF RECREATION TO BE DEFINED BY NEEDS OF THE PUBLIC / COMMUNITY (IE: INFORMAL GAMES FIELD, VOLLEYBALL, ETC.)

CENTRAL GATHERING AREA

- PARKING AT ENTRANCE TO ACCOMMODATE APPROX. 240 CARS
- REGIONAL TRAILHEAD LOCATION
- LARGE RESERVATION PICNIC SHELTER WITH RESTROOMS, STORAGE, VENDING, ETC. WHICH CAN ACCOMMODATE APPROX. 150-200 PEOPLE
- COMMUNITY PLAYGROUND WITH AN HISTORIC THEME BASED ON THE RAILROAD, RIVER AND ORIGINAL INVER GROVE VILLAGE
- PERFORMANCE AREA: INFORMAL SEATING ON TURF WITH NATURAL STONE SEPARATING LIFTS AND A SMALL STAGE AREA
- PARK IDENTIFICATION AND PARKING AREA FOR APPROX. 56 CARS LOCATED OFF OF THE END OF DOPPING AVE.
- EXISTING POND USED AS BACKDROP FOR PERFORMANCE AREA, HAS PICNIC SPACE LOCATED AROUND A PORTION OF IT, AND COULD POSSIBLY BE USED FOR WINTER SKATING

MISSISSIPPI RIVER REGIONAL TRAIL

- OPTIMAL ROUTE WINDS THROUGH GREEN SPACE SEPARATED FROM THE ROAD WITH SEATING NODES LOCATED AT VARIOUS POINTS.
- INTERIM / OPTIONAL LOCATION OF TRAIL FOLLOWS ALONG DOPPING AVE.
- TRAIL FOLLOWS ALONG BALLED TO THE SWING BRIDGE AND CONTINUES SOUTH

ECOLOGICAL RESTORATION AREAS
(WETLAND, FLOODPLAIN)

- RESTORATION OF ECOLOGICAL ZONES
- SELF-GUIDED NATURE TRAILS WITH EDUCATIONAL AND INTERPRETIVE INFORMATION RELATED TO THE RIVER, WETLANDS AND FLOODPLAIN
- ANIMAL / BIRD VIEWING OPPORTUNITIES

WATERFRONT AREA
(REFER ALSO TO ENLARGEMENT PLAN)

- SEATING & PICNIC SPACES
- OVERHEAD ANCHOR BACKDROP TUCKED INTO TREES
- TERRACED PATIO AREA SURROUNDING A SMALL POND / BAY
- BOARDWALK ALONG THE RIVER EDGE
- FISHING DOCKS / OBSERVATION DECKS

Scale: 1" = 100'-0"

Site Plan Graphic Prepared by:

BRAUER & ASSOCIATES, INC.
10417 Excelsior Blvd.
Suite One
Hopkins, MN 55343

Project #04-14
Date: September 8th, 2004

LEGEND:

	PARK BOUNDARY		REGIONAL TRAIL SYSTEM
	CITY OWNED PROPERTY		REGIONAL TRAIL SYSTEM ALTERNATE ROUTE
	POTENTIAL FUTURE CITY OWNED PROPERTY		PARK TRAIL SYSTEM

CITY OF INVER GROVE HEIGHTS

REQUEST FOR COMMISSION ACTION

Department Happenings

Meeting Date: October 13, 2010
Item Type: Administrative Presentations
Contact: Eric Carlson – 651.450.2587
Prepared by: Eric Carlson
Reviewed by: Eric Carlson – Parks & Recreation

Fiscal/FTE Impact:

- | | |
|-------------------------------------|------------------------------------|
| <input checked="" type="checkbox"/> | None |
| <input type="checkbox"/> | Amount included in current budget |
| <input type="checkbox"/> | Budget amendment requested |
| <input type="checkbox"/> | FTE included in current complement |
| <input type="checkbox"/> | New FTE requested – N/A |
| <input type="checkbox"/> | Other |

PURPOSE/ACTION REQUESTED

No action required. Item is for informational purposes and Commissioners are encouraged to ask appropriate questions.

SUMMARY

Items included:

- Department Happenings Report
- VMCC Financial Statement
- Inver Wood Monthly Statistics
- Miscellaneous

Items to be discussed:

- Miscellaneous



Parks & Recreation Department Department Happenings



Parks

Tree Removal And Planting

Park crews removed 75 ash trees from Rich Valley Park as part of recent city council approved plan to manage Emerald Ash Borer in Inver Grove Heights urban forest. These trees will be replaced with a more diverse species list with grant received from Tree Trust. There will be a tree planting event at Rich Valley Park on Saturday October 16 to begin the process of replacing ash trees in our urban forest.

Heritage Village Park

It was a busy year at Heritage Village Park. Bolander finished hauling fill, black dirt and grading operations on October 2, 2010. The site is scheduled to be seeded in prairie on October 6th. The Mississippi River Regional Trail is completed through the park and getting a lot of use.

Fall Flags and Trees On Cahill

Park crew removed American flags and installed fall flags along Cahill Avenue. A plan to allow businesses along Cahill Avenue to remove trees blocking signage was mailed or delivered to all. As of this date the city has given permission for 21 trees to be removed along Cahill that were blocking business signs.

New Trail Along Babcock Trail

The new trail along Babcock north of 75th Street has been completed. This trail was included in Utilities Well #9 development project to provide connection to existing trails and sidewalks in the area. Landscaping along trail and around well site was also completed recently.

Re-surfacing Tennis and Basketball Courts/ New drinking Fountain

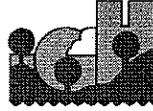
Contractor completed re-surfacing and painting lines on tennis and basketball courts at Sleepy Hollow, Salem Hills, North Valley, Rich Valley and Ernster Parks. In addition pickle ball lines were painted on two tennis courts at North Valley. The drinking fountain at North Valley Park by tennis courts will be replaced next spring. A new water tap and blow out were plumbed with utility department help this fall. Contractor replaced bituminous basketball court at Sleepy Hollow before being painted.

Re-construction of 52 Trail From 65th to Tunnel

A section of the 52 trail from 65th Street/Lions Park to the tunnel was re-constructed by contractor. Two new ped ramps with truncated domes were also installed at 65th and Blaine and entrance to Lions Park.



Parks & Recreation Department Department Happenings



Inver Wood Golf Course

Group Instruction - Final Tally

The fall session of the group instruction program is currently underway through September. Final participation for the four sessions decreased from 144 participants in 2009 to 112 participants in 2010, a decrease of 22 percent. The split for adult and junior participation is slightly weighted to the Junior category with 51 Adults (46%) and 61 Juniors (54%). Demand for instruction in general remains soft even in the light of a group lesson rate freeze since 2003, and in the case of private lessons, a 50 percent decrease in rate in 2008.

Free Clinics – Final Tally

A total of nine (9) free instruction clinics were conducted on Saturday mornings throughout the spring and summer. A total of 125 women attended these sessions covering both full swing and short game fundamentals. Also, six (6) free instruction clinics for our junior golfers were held on Friday mornings throughout June, July, and August. A total of 84 juniors attended these sessions.

On-Course Projects

Each September, Inver Wood's 28 greens are routinely aerated in order to eliminate soil compaction and promote healthy turfgrass root development. Aeration was completed on the front nine of the championship course on Tuesday September 7th and the back nine the following day, September 8th. The executive course and practice putting green were aerified on Monday September 13th.

Preparation is currently underway for the installation of 5,233 feet of golf car paths. Removal and grading is complete as of September 28th. Paving will occur over two days as both weather and drying conditions dictate. Following paving, staff will be fine grading path edges in preparation for sod installation in mid-October.

Reminders

Please help promote Inver Wood's Family Program. On Fridays after 2:00 PM and Saturday and Sunday Afternoons after 12:00 Noon, children ages 7 to 17 play free with each paid adult Executive Course green fee.

Fall Golf at Inver Wood. The fall color at Inver Wood is beginning and is always spectacular due to our large variety of tree species. Cool, clear days combined with aggressive leaf removal procedures by our maintenance staff will provide some of the best golf conditions of the season. Help spread the word about a great time of the year to play golf at Inver Wood.

And complete information regarding programs, rates, and course information is always available at our website, inverwood.org.



Parks & Recreation Department Department Happenings



Recreation

Halloween Events

Staff will be busy preparing for a number of Halloween events this fall. They include our 8th Annual Boo Bash, Halloween House Decorating Contest and Family Haunted Bonfire. These events are all great family activities at a great price!

IGH Days Events

The recreation division was involved in a number of IGH Days activities including the City-wide garage sale, Skate Jam, Parade, Youth Disc Golf Tournament, Business Expo and the Kid's Court area. The Kid's Court area included some new activities including the MN Twins waffle ball field and laser tag and hamster ball rides from Games 2U.

Dakota County Simple Steps Program

The City of Inver Grove Heights along with the ten (10) other cities in Dakota County participate in the Simple Steps walking program sponsored by Dakota County Public Health. The program encourages inactive adults to get out and walk and they sign up via website and can receive prizes and information throughout the program. This year just under 1,200 participated County wide and Inver Grove Heights had the 3rd highest participation with 111 walkers.

Community Garden Plots

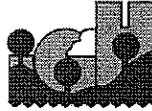
Our first season of our new community garden plots was a great success. With our grant from Dakota County Public Health and Gardening Matters, we were able to construct a 6-0' x 80' plot and create twelve individual plots. Our partnership with Salem Hills Elementary School was a great learning opportunity for the kids as well as our summer Kids R.O.C.K. program. The remaining plots were given to local residents to grow fruits and vegetables. All plot users were required to donate 20% of their produce to a local food shelf, senior living complex or women's shelter. Staff is currently working on another garden grant in partnership with Pine Bend Elementary School.

Youth Advisory Council

Staff is currently working with community education on creating a joint youth advisory council for Inver Grove Heights. Students will be interviewed over the next couple of weeks and a council will be formed. The goal of the advisory group is to develop our upcoming youth as leaders, provide them with a voice and presence in the community and identify key issues to work on for the coming year.



Parks & Recreation Department Department Happenings



Veterans Memorial Community Center

Dakota County Technical College Photos

As you may recall, a class from Dakota County Technical College created some digital photography murals for the community center a few years ago. Another class at the college is now developing photos to liven up the walls of the running track in the fitness center. The project should be completed by the end of the year. This has been a great partnership and all the artwork has been provided at no cost to the City.

Swim Lessons Underway for Fall

Swim lessons are underway for fall with classes starting the first week of October. Many of the sessions are filled to capacity. Staff works hard to accommodate those participants on a waitlist either by moving them to a different class or session or offering them the private lesson alternative.

Birthday Party Packages Going Strong

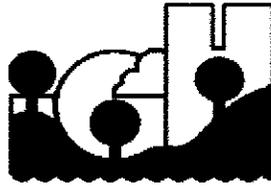
Our birthday party packages continue to be selling well. Our restructured packages seem to be attractive to groups and we continue to try and book 10-12 every weekend if possible. The addition of a birthday party host has also helped with more streamlined customer service.

Hockey Skills Training

In an effort to help more hockey players have the basics of skating mastered, the recreation department partnered with the Inver Grove Heights Hockey Association to provide hockey skills training. These classes are taught by our Learn to Skate staff and are being offered through the fall season before hockey season begins.

Nordic Walking Class

The fitness center staff sponsored a new Nordic walking class at South Valley this fall. Over 15 participants came to the event to learn how to walk with trekking poles. Hoigaards helped with the event and provided a staff person and poles to rent at a nominal cost.



COMMUNITY CENTER
CITY OF INVER GROVE HEIGHTS

**FINANCIAL STATEMENTS
AND
COMPILATION REPORTS**

FOR THE PERIOD ENDING

July 2010



INVER GROVE HEIGHTS COMMUNITY CENTER
STATEMENT OF OPERATIONS
July 2010

	July 2009 ACTUAL	%	July 2010 ACTUAL	%	2009 YTD ACTUAL	%	2010 YTD ACTUAL	%
DEPARTMENTAL REVENUES								
ICE OPERATIONS	21,362	10%	13,286	6%	271,251	21%	255,586	21%
GROVE OPERATIONS	69,238	33%	75,767	35%	594,916	45%	600,623	49%
PROGRAMS	66,736	32%	74,071	34%	265,897	20%	261,934	21%
FOOD & BEVERAGE	3,115	1%	1,212	1%	68,411	5%	16,000	1%
PRO SHOP	51	0%	69	0%	1,151	0%	541	0%
COMMON	49,970	24%	51,753	24%	116,551	9%	84,274	7%
TOTAL DEPARTMENTAL REVENUE	210,473	100%	216,157	100%	1,318,178	100%	1,218,958	100%
PERSONNEL EXPENSES								
ICE OPERATIONS	30,755	15%	31,572	14%	172,751	18%	167,911	18%
GROVE OPERATIONS	30,753	15%	31,007	14%	170,766	18%	165,670	18%
PROGRAMS	102,271	50%	115,937	53%	358,466	37%	364,642	40%
FOOD & BEVERAGE	3,050	2%	3,400	2%	26,019	3%	7,353	1%
COMMON	36,052	18%	38,848	18%	235,430	24%	212,332	23%
TOTAL PERSONNEL EXPENSES	202,881	96%	220,765	102%	963,433	73%	917,907	75%
OTHER EXPENSES								
ICE OPERATIONS	19,260	2%	21,258	2%	136,114	11%	143,419	11%
GROVE OPERATIONS	28,544	2%	29,562	2%	221,501	17%	221,467	17%
PROGRAMS	7,224	1%	5,513	0%	23,813	2%	21,691	2%
FOOD & BEVERAGE	1,968	0%	1,293	0%	28,080	2%	7,508	1%
PRO SHOP	131	0%	0	0%	132	0%	30	0%
COMMON	12,403	1%	12,125	1%	95,999	8%	114,088	9%
TOTAL OTHER EXPENSES	69,531	33%	69,751	32%	505,638	38%	508,203	42%
TOTAL OPERATING EXPENSES	272,412	129%	290,515	134%	1,469,071	111%	1,426,110	117%
NET OPERATING INCOME	(61,938)	(29%)	(74,358)	(34%)	(150,893)	(11%)	(207,152)	(17%)
NON-OPERATING REVENUES								
INVESTMENT EARNINGS	207				508		0	
OTHER REVENUES(INS REIMB.)					0		0	
TOTAL NON-OPERATING REVENUES	207		0		508		0	
NON-OPERATING EXPENSES								
EQUIPMENT REPLACEMENT					0		14,375	
PROPERTY IMPROVEMENT					71,295		0	
OTHER MISC. EXPENSE					0		0	
TOTAL NON-OPERATING EXPENSES	0		0		71,295		14,375	
DEBT SERVICE								
TOTAL NON-OP. EXPENSES & DEBT	0		0		71,295		14,375	
NET INCOME	(61,731)		(74,358)		(221,680)		(221,527)	

SUPPLEMENTAL INFORMATION

INVER GROVE HEIGHTS COMMUNITY CENTER
ICE OPERATIONS
STATEMENT OF OPERATIONS
July 2010

	July 2009 ACTUAL	%	July 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
ICE OPERATIONS REVENUE								
ICE RENTALS	8,705	41%	6,498	49%	157,644	58%	161,300	63%
ICE ADMISSIONS	1,043	5%	1,042	8%	5,330	2%	6,062	2%
HOCKEY ASSOC.	10,000	47%	3,000	23%	74,930	28%	46,539	18%
TURF RENT		0%	1,190	9%	8,649	3%	11,567	5%
ROOM RENTALS	1,615	8%	1,557	12%	24,698	9%	30,118	12%
GAME ADMISSIONS		0%		0%	0	0%	0	0%
TOTAL ICE OPERATIONS REVENUE	21,362	100%	13,286	100%	271,251	100%	255,586	100%
ICE OPERATIONS EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	20,017	94%	20,087	151%	104,065	38%	102,099	40%
WAGES PART TIME		0%		0%	0	0%	0	0%
WAGES TEMPORARY	2,763	13%	3,545	27%	20,827	8%	19,870	8%
PAYROLL TAXES-BENEFITS	7,975	37%	7,940	60%	47,860	18%	45,942	18%
TOTAL PAYROLL EXPENSES	30,755	144%	31,572	238%	172,751	64%	167,911	66%
OTHER EXPENSES								
ALARM SERVICES		0%		0%	0	0%	327	0%
CENTRAL EQUIPMENT	2,742	13%	2,742	21%	19,192	7%	19,192	8%
CONFERENCES & SEMINARS		0%		0%	0	0%	0	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	190	0%	190	0%
FUELS	281	1%	368	3%	2,635	1%	3,074	1%
INSURANCE ALLOCATION		0%		0%	0	0%	0	0%
LEASE PAYMENTS		0%		0%	0	0%	0	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
PROF/TECH SERVICES	2,839	13%	11	0%	16,445	6%	912	0%
REPAIRS & MAINT-BLDG	611	3%	4,175	31%	5,598	2%	9,212	4%
REPAIRS & MAINT-EQUIPT		0%		0%	1,196	0%	1,207	0%
REFUSE REMOVAL		0%		0%	338	0%	169	0%
SMALL TOOLS	159	1%	40	0%	2,687	1%	13,875	5%
SUPPLIES-JANITORIAL	797	4%	84	1%	3,178	1%	5,718	2%
SUPPLIES-SHOP		0%		0%	100	0%	813	0%
SUPPLIES-MAINTENANCE	999	5%	1,546	12%	3,903	1%	6,394	3%
SUPPLIES-OTHER		0%		0%	59	0%	2,429	1%
TELEPHONE	102	0%	103	1%	837	0%	722	0%
TRAVEL	14	0%	2	0%	33	0%	44	0%
UNIFORMS		0%		0%	263	0%	263	0%
UTILITIES-ELECTRIC	8,505	40%	9,586	72%	56,987	21%	55,003	22%
UTILITIES-GAS	1,050	5%	1,335	10%	15,946	6%	18,217	7%
UTILITIES-SEWER	329	2%	340	3%	2,579	1%	2,244	1%
UTILITIES-WATER	834	4%	926	7%	3,572	1%	3,416	1%
MISC. EXPENSE		0%		0%	377	0%	0	0%
TOTAL OTHER EXPENSE	19,260	90%	21,258	160%	136,114	50%	143,419	56%
TOTAL ICE OPERATIONS EXPENSE	50,015	234%	52,830	398%	308,866	114%	311,330	122%
NET INCOME (LOSS)	(28,653)	(134%)	(39,543)	(298%)	(37,614)	(14%)	(55,743)	(22%)

INVER GROVE HEIGHTS COMMUNITY CENTER
GROVE OPERATIONS
STATEMENT OF OPERATIONS
July 2010

	July 2009 ACTUAL	%	July 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
GROVE OPERATIONS REVENUE								
MEMBERSHIPS	55,293	80%	58,727	78%	477,970	80%	483,137	80%
ADMISSIONS	9,211	13%	9,955	13%	74,739	13%	74,766	12%
ADMISSIONS MISC.	50	0%	50	0%	578	0%	457	0%
CLOTHING SALES		0%	2	0%	197	0%	75	0%
RENTS-DISTRICT 199		0%		0%	0	0%	0	0%
SWIM MEETS		0%		0%	375	0%	1,585	0%
POOL RENTALS	1,484	2%	3,833	5%	18,657	3%	18,202	3%
OTHER RENTALS	3,200	5%	3,200	4%	22,400	4%	22,400	4%
TOTAL GROVE OPERATIONS REVENUE	69,238	100%	75,767	100%	594,916	100%	600,623	100%
GROVE OPERATIONS EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	20,017	29%	20,087	27%	104,063	17%	101,468	17%
WAGES PART TIME		0%		0%	0	0%	0	0%
WAGES TEMPORARY	2,763	4%	3,053	4%	19,075	3%	17,895	3%
PAYROLL TAXES-BENEFITS	7,974	12%	7,868	10%	47,629	8%	46,307	8%
TOTAL PAYROLL EXPENSES	30,753	44%	31,007	41%	170,766	29%	165,670	28%
OTHER EXPENSES								
ALARM SERVICES		0%		0%	0	0%	116	0%
APPAREL		0%		0%	0	0%	0	0%
CENTRAL EQUIPMENT		0%		0%	0	0%	0	0%
CONFERENCES & SEMINARS		0%	39	0%	590	0%	188	0%
DUES, LICENSES, SUBSCRIPTIONS		0%	75	0%	800	0%	625	0%
INSURANCE ALLOCATION		0%		0%	0	0%	0	0%
LEASE PAYMENTS		0%		0%	0	0%	0	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
POSTAGE		0%		0%	20	0%	49	0%
PRINTING & BINDING		0%		0%	867	0%	700	0%
PROF/TECH SERVICES	9	0%	11	0%	2,974	0%	67	0%
REPAIRS & MAINT-BLDG	5,481	8%	5,585	7%	51,832	9%	40,153	7%
REPAIRS & MAINT-EQUIPT		0%		0%	562	0%	863	0%
REFUSE REMOVAL		0%		0%	338	0%	169	0%
SMALL TOOLS & MISC EQUIPT		0%	103	0%	1,463	0%	291	0%
SUPPLIES-JANITORIAL	797	1%		0%	3,288	1%	5,166	1%
SUPPLIES-MAINTENANCE	857	1%	1,411	2%	6,812	1%	15,096	3%
SUPPLIES-POOL CHEMICALS	2,273	3%	1,897	3%	11,839	2%	14,222	2%
SUPPLIES-SHOP		0%		0%	112	0%	84	0%
SUPPLIES-OTHER	115	0%	253	0%	598	0%	1,708	0%
TELEPHONE	124	0%	103	0%	993	0%	722	0%
TRAVEL	26	0%	36	0%	228	0%	132	0%
UNIFORMS		0%		0%	361	0%	263	0%
UTILITIES-ELECTRIC	14,017	20%	15,098	20%	69,011	12%	69,598	12%
UTILITIES-GAS	2,668	4%	3,401	4%	55,224	9%	59,161	10%
UTILITIES-SEWER	1,089	2%	763	1%	6,481	1%	5,991	1%
UTILITIES-WATER	1,063	2%	738	1%	6,339	1%	5,795	1%
MISC. EXPENSE	25	0%	48	0%	767	0%	308	0%
TOTAL OTHER EXPENSE	28,544	41%	29,562	39%	221,501	37%	221,467	37%
TOTAL GROVE OPERATIONS EXPENSE	59,298	86%	60,569	80%	392,268	66%	387,137	64%
NET INCOME (LOSS)	9,940	14%	15,198	20%	202,649	34%	213,485	36%

INVER GROVE HEIGHTS COMMUNITY CENTER
PROGRAMS
STATEMENT OF OPERATIONS
July 2010

	July 2009 ACTUAL	%	July 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
PROGRAM REVENUE								
BIRTHDAY PARTIES	1,676	3%	2,317	3%	19,195	7%	22,887	9%
SPECIAL EVENTS		0%	280	0%	4,432	2%	3,451	1%
SWIM LESSONS	4,819	7%	3,955	5%	54,547	21%	49,073	19%
FITNESS LESSONS	1,895	3%	4,519	6%	17,920	7%	25,341	10%
PERSONAL TRAINING	2,860	4%	3,850	5%	15,740	6%	25,765	10%
DANCE LESSONS		0%		0%	5,931	2%	3,045	1%
DANCE RECITALS	66	0%		0%	138	0%	0	0%
KIDS ROCK	54,795	82%	58,488	79%	130,365	49%	117,142	45%
SKATE LESSONS	515	1%	567	1%	16,600	6%	14,596	6%
CHILD CARE	111	0%	94	0%	1,030	0%	633	0%
TOTAL PROGRAM REVENUE	66,736	100%	74,071	100%	265,897	100%	261,934	100%
PROGRAM EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	15,307	23%	15,307	21%	81,444	31%	76,536	29%
WAGES TEMPORARY	75,475	113%	80,510	109%	209,639	79%	214,780	82%
PAYROLL TAXES-BENEFITS	11,488	17%	20,120	27%	67,383	25%	73,326	28%
TOTAL PAYROLL EXPENSES	102,271	153%	115,937	157%	358,466	135%	364,642	139%
OTHER EXPENSES								
APPAREL-DANCE RECITALS		0%		0%	0	0%	0	0%
CENTRAL EQUIPMENT		0%		0%	0	0%	0	0%
CONFERENCES & SEMINARS		0%	179	0%	0	0%	279	0%
DUES, LICENSES, SUBSCRIPTIONS		0%	83	0%	545	0%	589	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
PRINTING & BINDING		0%		0%	1,000	0%	0	0%
PROF/TECH SERVICES	152	0%	12	0%	2,177	1%	377	0%
REPAIRS & MAINT-EQUIPT		0%	250	0%	2,575	1%	1,405	1%
SMALL TOOLS & MISC EQUIPT	1,041	2%	202	0%	1,950	1%	4,811	2%
SUPPLIES-MAINTENANCE		0%		0%	21	0%	58	0%
SUPPLIES-TRAINING	6	0%	527	1%	171	0%	734	0%
SUPPLIES-OTHER	3,676	6%	2,763	4%	7,150	3%	6,356	2%
TELEPHONE	11	0%	11	0%	51	0%	118	0%
TRANSPORTATION-KIDS KAMP	284	0%		0%	284	0%	0	0%
TRAVEL	12	0%		0%	206	0%	31	0%
FOOD/BEVERAGE	1,101	2%	542	1%	3,282	1%	2,219	1%
UNIFORMS	93	0%	292	0%	1,916	1%	2,391	1%
MISC. EXPENSE	849	1%	652	1%	2,484	1%	2,324	1%
TOTAL OTHER EXPENSE	7,224	11%	5,513	7%	23,813	9%	21,691	8%
TOTAL PROGRAMS EXPENSE	109,495	164%	121,450	164%	382,279	144%	386,333	147%
NET INCOME (LOSS)	(42,758)	(64%)	(47,380)	(64%)	(116,382)	(44%)	(124,399)	(47%)

INVER GROVE HEIGHTS COMMUNITY CENTER
FOOD BEVERAGE
STATEMENT OF OPERATIONS
July 2010

	July 2009 ACTUAL	%	July 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
FOOD & BEVERAGE SALES								
CONCESSIONS-VMCC	(609)	(20%)		0%	30,184	44%	8,302	52%
CONCESSIONS-GROVE	2,583	83%	229	19%	17,947	26%	2,361	15%
CONCESSIONS-CATERING	41	1%		0%	452	1%	746	5%
CONCESSIONS-RICH VALLEY	1,100	35%	982	81%	4,829	7%	4,591	29%
CONCESSIONS-DANCE RECITAL		0%		0%	0	0%	0	0%
VENDING-VMCC		0%		0%	0	0%	0	0%
VENDING-GROVE		0%		0%	0	0%	0	0%
VENDING-RICH VALLEY		0%		0%	0	0%	0	0%
VENDING-COKE CONTRACT		0%		0%	15,000	22%	0	0%
TOTAL FOOD & BEVERAGE SALES	3,115	100%	1,212	100%	68,411	100%	16,000	100%
COST OF SALES								
FOOD COSTS	798	26%	760	63%	12,507	18%	2,468	15%
BEV COST	551	18%	518	43%	9,633	14%	3,707	23%
TOTAL COST OF SALES	1,349	43%	1,278	105%	22,140	32%	6,175	39%
GROSS MARGIN	1,767	57%	(66)	(5%)	46,271	68%	9,826	61%
FOOD & BEVERAGE DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES - TEMPORARY	2,754	88%	877	72%	20,815	30%	2,723	17%
PAYROLL TAXES - BENEFITS	296	10%	2,523	208%	5,204	8%	4,630	29%
TOTAL PAYROLL EXPENSES	3,050	98%	3,400	281%	26,019	38%	7,353	46%
OTHER EXPENSES								
CONFERENCES & SEMINARS		0%		0%	0	0%	0	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	335	0%	398	2%
RENTAL OF EQUIPMENT		0%		0%	0	0%	0	0%
REPAIRS AND MAINTENANCE	132	4%		0%	2,182	3%	750	5%
SMALL TOOLS & MISC EQUIPT	30	1%		0%	30	0%	0	0%
SUPPLIES-OTHER	437	14%	6	0%	3,298	5%	168	1%
TELEPHONE	11	0%	11	1%	92	0%	32	0%
TRAVEL		0%		0%	58	0%	0	0%
UNIFORMS		0%		0%	140	0%	0	0%
CASH OVER/SHORT	9	0%	(2)	(0%)	(195)	(0%)	(15)	(0%)
MISC. EXPENSE		0%		0%	0	0%	0	0%
TOTAL OTHER EXPENSE	619	20%	15	1%	5,939	9%	1,333	8%
TOTAL FOOD & BEV EXPENSE	5,018	161%	4,693	387%	54,098	79%	14,861	93%
NET INCOME (LOSS)	(1,903)	(61%)	(3,481)	(287%)	14,313	21%	1,140	7%

INVER GROVE HEIGHTS COMMUNITY CENTER
PRO SHOP
STATEMENT OF OPERATIONS
July 2010

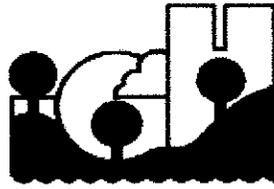
	July 2009		July 2010		YTD 2009		YTD 2010	
	ACTUAL	%	ACTUAL	%	ACTUAL	%	ACTUAL	%
PRO SHOP SALES								
SKATE SHARPENING	22	44%	41	59%	649	56%	291	54%
SKATE RENTAL	15	29%	19	27%	149	13%	144	27%
MISC SALES	14	27%	9	14%	354	31%	106	20%
TOTAL PRO SHOP SALES	51	100%	69	100%	1,151	100%	541	100%
COST OF SALES								
MISC SUPPLIES		0%		0%	0	0%	49	9%
TOTAL COST OF SALES	0	0%	0	0%	0	0%	49	9%
GROSS MARGIN	51	100%	69	100%	1,151	100%	492	91%
PRO SHOP DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES - TEMPORARY		0%		0%	0	0%	0	0%
PAYROLL TAXES - BENEFITS		0%		0%	0	0%	0	0%
TOTAL PAYROLL EXPENSES	0	0%	0	0%	0	0%	0	0%
OTHER EXPENSES								
SMALL TOOLS & MISC EQUIPT		0%		0%	0	0%	0	0%
SUPPLIES-OTHER	131	255%		0%	131	11%	0	0%
CASH OVER/SHORT		0%		0%	(21)	(2%)	(19)	(4%)
MISC. EXPENSE		0%		0%	21	2%	0	0%
TOTAL OTHER EXPENSE	131	255%	0	0%	132	11%	(19)	(4%)
TOTAL PRO SHOP EXPENSE	131	255%	0	0%	132	11%	30	6%
NET INCOME (LOSS)	(80)	(155%)	69	100%	1,020	89%	511	94%

INVER GROVE HEIGHTS COMMUNITY CENTER
COMMON
STATEMENT OF OPERATIONS
July 2010

	July 2009		July 2010		YTD 2009		YTD 2010		
	ACTUAL	%	ACTUAL	%	ACTUAL	%	ACTUAL	%	%
COMMON REVENUE									
ADVERTISING		0%	1,000	2%	5,050	4%	4,550	5%	
CONTRIBUTIONS/DONATIONS	50,000	100%	50,022	97%	105,049	90%	70,022	83%	
INSURANCE REIMBURSEMENT		0%		0%	0	0%	0	0%	
ATM COMMISSIONS	55	0%	42	0%	623	1%	721	1%	
VENDING COMMISSIONS	440	1%	402	1%	4,747	4%	8,458	10%	
MISC REVENUE	-525	(1%)	287	1%	1,082	1%	523	1%	
TOTAL COMMON REVENUE	49,970	100%	51,753	100%	116,551	100%	84,274	100%	
COMMON EXPENSES									
PAYROLL & RELATED EXPENSES									
SALARIES	7,216	14%	14,020	27%	70,329	60%	70,265	83%	
WAGES PART TIME	8,681	17%	8,856	17%	58,596	50%	44,336	53%	
WAGES TEMPORARY	6,145	12%	6,853	13%	36,529	31%	34,364	41%	
PAYROLL TAXES-BENEFITS	14,011	28%	9,119	18%	69,976	60%	63,366	75%	
TOTAL PAYROLL EXPENSES	36,052	72%	38,848	75%	235,430	202%	212,332	252%	
OTHER EXPENSES									
BANK CHARGES	18	0%	22	0%	80	0%	152	0%	
CREDIT CARD EXPENSE	1,694	3%	1,887	4%	10,918	9%	9,883	12%	
CENTRAL STORES	242	0%	242	0%	1,692	1%	1,692	2%	
CONFERENCES & SEMINARS		0%		0%	400	0%	0	0%	
DUES, LICENSES, SUBSCRIPTIONS	254	1%		0%	3,305	3%	2,908	3%	
INSURANCE ALLOCATION	2,683	5%	2,683	5%	18,783	16%	18,783	22%	
LEASE PAYMENTS		0%		0%	0	0%	0	0%	
MEALS & LODGING		0%		0%	0	0%	0	0%	
MIS ALLOCATION	3,275	7%	3,275	6%	22,925	20%	22,925	27%	
OTHER RENTALS	439	1%	439	1%	3,199	3%	3,514	4%	
ADVERTISING	1,159	2%	1,511	3%	6,979	6%	4,818	6%	
POSTAGE	1,087	2%	1,143	2%	5,396	5%	4,474	5%	
PRINTING	172	0%		0%	10,021	9%	10,227	12%	
PROF/TECH SERVICES	14	0%	23	0%	106	0%	142	0%	
REPAIRS & MAINT-EQUIPT		0%		0%	110	0%	0	0%	
REPAIRS & MAINT-OFFICE EQUIPT	172	0%		0%	2,507	2%	1,852	2%	
REFUSE REMOVAL	211	0%	372	1%	634	1%	961	1%	
SMALL TOOLS	91	0%		0%	6,132	5%	29,115	35%	
SUPPLIES-OTHER	413	1%	36	0%	1,099	1%	621	1%	
TELEPHONE	265	1%	436	1%	1,310	1%	1,981	2%	
TRAVEL		0%		0%	36	0%	5	0%	
CASH OVER/SHORT	11	0%	56	0%	-49	(0%)	30	0%	
MISC. EXPENSE	202	0%		0%	417	0%	6	0%	
TOTAL OTHER EXPENSE	12,403	25%	12,125	23%	95,999	82%	114,088	135%	
TOTAL COMMON EXPENSE	48,455	97%	50,973	98%	331,429	284%	326,420	387%	
NET INCOME (LOSS)	1,515	3%	779	2%	(214,878)	(184%)	(242,146)	(287%)	

INVER GROVE HEIGHTS COMMUNITY CENTER
 STATEMENT OF NET OPERATIONS - DEPARTMENTAL
July 2010

	July 2009	July 2010	YTD 2009 ACTUAL	YTD 2010 ACTUAL
DEPARTMENTAL ACTIVITIES				
NET ICE OPERATIONS	(28,653)	(39,543)	(37,614)	(55,743)
NET GROVE OPERATIONS	9,940	15,198	202,649	213,485
NET PROGRAMS	(42,758)	(47,380)	(116,382)	(124,399)
NET FOOD AND BEVERAGE	(1,903)	(3,481)	14,313	1,140
NET PRO SHOP	(80)	69	1,020	511
NET COMMON	1,515	779	(214,878)	(242,146)
DEPARTMENTAL ACTIVITIES	(61,938)	(74,358)	(150,893)	(207,152)
NET OPERATING INCOME				



COMMUNITY CENTER
CITY OF INVER GROVE HEIGHTS

**FINANCIAL STATEMENTS
AND
COMPILATION REPORTS**

FOR THE PERIOD ENDING

August 2010



INVER GROVE HEIGHTS COMMUNITY CENTER
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	2009 YTD ACTUAL	%	2010 YTD ACTUAL	%
DEPARTMENTAL REVENUES								
ICE OPERATIONS	27,605	16%	10,914	7%	298,856	20%	266,501	19%
GROVE OPERATIONS	75,722	43%	73,918	46%	670,638	45%	674,540	49%
PROGRAMS	67,376	38%	73,422	46%	333,273	22%	335,356	24%
FOOD & BEVERAGE	3,877	2%	1,471	1%	72,288	5%	17,471	1%
PRO SHOP	37	0%	4	0%	1,189	0%	544	0%
COMMON	443	0%	512	0%	116,994	8%	84,786	6%
TOTAL DEPARTMENTAL REVENUE	175,061	100%	160,241	100%	1,493,239	100%	1,379,199	100%
PERSONNEL EXPENSES								
ICE OPERATIONS	19,392	15%	20,757	15%	192,143	18%	188,668	18%
GROVE OPERATIONS	19,391	15%	20,475	15%	190,158	17%	186,145	18%
PROGRAMS	70,128	54%	70,787	51%	428,595	39%	435,429	41%
FOOD & BEVERAGE	1,483	1%	255	0%	27,502	3%	7,608	1%
COMMON	20,408	16%	26,129	19%	255,838	23%	238,461	23%
TOTAL PERSONNEL EXPENSES	130,803	75%	138,403	86%	1,094,236	73%	1,056,310	77%
OTHER EXPENSES								
ICE OPERATIONS	22,497	2%	22,292	2%	158,612	13%	165,711	13%
GROVE OPERATIONS	46,357	4%	33,630	3%	267,858	21%	255,096	20%
PROGRAMS	4,940	0%	3,264	0%	28,752	2%	24,955	2%
FOOD & BEVERAGE	3,909	0%	1,621	0%	31,989	3%	9,128	1%
PRO SHOP	0	0%	0	0%	132	0%	30	0%
COMMON	18,687	1%	11,249	1%	114,686	9%	125,337	10%
TOTAL OTHER EXPENSES	96,390	55%	72,055	45%	602,028	40%	580,258	42%
TOTAL OPERATING EXPENSES	227,193	130%	210,458	131%	1,696,264	114%	1,636,568	119%
NET OPERATING INCOME	(52,133)	(30%)	(50,217)	(31%)	(203,026)	(14%)	(257,369)	(19%)
NON-OPERATING REVENUES								
INVESTMENT EARNINGS					508		0	
OTHER REVENUES(INRS REIMB.)					0		0	
TOTAL NON-OPERATING REVENUES	0		0		508		0	
NON-OPERATING EXPENSES								
EQUIPMENT REPLACEMENT	30,675				30,675		14,375	
PROPERTY IMPROVEMENT	73,459				144,754		0	
OTHER MISC. EXPENSE					0		0	
TOTAL NON-OPERATING EXPENSES	104,134		0		175,429		14,375	
DEBT SERVICE								
TOTAL NON-OP. EXPENSES & DEBT	104,134		0		175,429		14,375	
NET INCOME	(156,266)		(50,217)		(377,946)		(271,744)	

SUPPLEMENTAL INFORMATION

INVER GROVE HEIGHTS COMMUNITY CENTER
ICE OPERATIONS
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
ICE OPERATIONS REVENUE								
ICE RENTALS	8,329	30%	7,205	66%	165,974	56%	168,505	63%
ICE ADMISSIONS	1,237	4%	1,771	16%	6,567	2%	7,832	3%
HOCKEY ASSOC.	15,910	58%		0%	90,840	30%	46,539	17%
TURF RENT		0%		0%	8,649	3%	11,567	4%
ROOM RENTALS	2,129	8%	1,939	18%	26,827	9%	32,056	12%
GAME ADMISSIONS		0%		0%	0	0%	0	0%
TOTAL ICE OPERATIONS REVENUE	27,605	100%	10,914	100%	298,856	100%	266,501	100%
ICE OPERATIONS EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	13,164	48%	13,452	123%	117,229	39%	115,551	43%
WAGES PART TIME		0%		0%	0	0%	0	0%
WAGES TEMPORARY	1,359	5%	2,002	18%	22,186	7%	21,872	8%
PAYROLL TAXES-BENEFITS	4,869	18%	5,303	49%	52,728	18%	51,245	19%
TOTAL PAYROLL EXPENSES	19,392	70%	20,757	190%	192,143	64%	188,668	71%
OTHER EXPENSES								
ALARM SERVICES	240	1%		0%	240	0%	327	0%
CENTRAL EQUIPMENT	2,742	10%	2,742	25%	21,933	7%	21,933	8%
CONFERENCES & SEMINARS		0%		0%	0	0%	0	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	190	0%	190	0%
FUELS	195	1%	187	2%	2,830	1%	3,260	1%
INSURANCE ALLOCATION		0%		0%	0	0%	0	0%
LEASE PAYMENTS		0%		0%	0	0%	0	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
PROF/TECH SERVICES	2,226	8%	11	0%	18,672	6%	923	0%
REPAIRS & MAINT-BLDG	1,037	4%	2,345	21%	6,636	2%	11,557	4%
REPAIRS & MAINT-EQUIPT	118	0%	854	8%	1,314	0%	2,061	1%
REFUSE REMOVAL	656	2%		0%	994	0%	169	0%
SMALL TOOLS		0%	222	2%	2,687	1%	14,097	5%
SUPPLIES-JANITORIAL	918	3%	963	9%	4,096	1%	6,680	3%
SUPPLIES-SHOP		0%		0%	100	0%	813	0%
SUPPLIES-MAINTENANCE	2,905	11%	572	5%	6,809	2%	6,965	3%
SUPPLIES-OTHER		0%		0%	59	0%	2,429	1%
TELEPHONE	102	0%	103	1%	940	0%	825	0%
TRAVEL		0%	4	0%	33	0%	47	0%
UNIFORMS		0%		0%	263	0%	263	0%
UTILITIES-ELECTRIC	8,882	32%	10,860	100%	65,869	22%	65,863	25%
UTILITIES-GAS	1,142	4%	1,872	17%	17,088	6%	20,089	8%
UTILITIES-SEWER	388	1%	401	4%	2,967	1%	2,645	1%
UTILITIES-WATER	946	3%	1,158	11%	4,518	2%	4,575	2%
MISC. EXPENSE		0%		0%	377	0%	0	0%
TOTAL OTHER EXPENSE	22,497	81%	22,292	204%	158,612	53%	165,711	62%
TOTAL ICE OPERATIONS EXPENSE	41,889	152%	43,049	394%	350,755	117%	354,378	133%
NET INCOME (LOSS)	(14,284)	(52%)	(32,134)	(294%)	(51,899)	(17%)	(87,877)	(33%)

INVER GROVE HEIGHTS COMMUNITY CENTER
GROVE OPERATIONS
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
GROVE OPERATIONS REVENUE								
MEMBERSHIPS	59,380	78%	56,607	77%	537,350	80%	539,744	80%
ADMISSIONS	10,594	14%	11,515	16%	85,334	13%	86,282	13%
ADMISSIONS MISC.	49	0%	65	0%	627	0%	522	0%
CLOTHING SALES	10	0%	22	0%	207	0%	98	0%
RENTS-DISTRICT 199		0%		0%	0	0%	0	0%
SWIM MEETS		0%		0%	375	0%	1,585	0%
POOL RENTALS	2,488	3%	2,508	3%	21,145	3%	20,710	3%
OTHER RENTALS	3,200	4%	3,200	4%	25,600	4%	25,600	4%
TOTAL GROVE OPERATIONS REVENUE	75,722	100%	73,918	100%	670,638	100%	674,540	100%
GROVE OPERATIONS EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	13,164	17%	13,452	18%	117,227	17%	114,920	17%
WAGES PART TIME		0%		0%	0	0%	0	0%
WAGES TEMPORARY	1,359	2%	1,751	2%	20,434	3%	19,646	3%
PAYROLL TAXES-BENEFITS	4,868	6%	5,272	7%	52,497	8%	51,579	8%
TOTAL PAYROLL EXPENSES	19,391	26%	20,475	28%	190,158	28%	186,145	28%
OTHER EXPENSES								
ALARM SERVICES	240	0%		0%	240	0%	116	0%
APPAREL		0%		0%	0	0%	0	0%
CENTRAL EQUIPMENT		0%		0%	0	0%	0	0%
CONFERENCES & SEMINARS		0%		0%	590	0%	188	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	800	0%	625	0%
INSURANCE ALLOCATION		0%		0%	0	0%	0	0%
LEASE PAYMENTS		0%		0%	0	0%	0	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
POSTAGE	10	0%	11	0%	30	0%	59	0%
PRINTING & BINDING	59	0%		0%	926	0%	700	0%
PROF/TECH SERVICES	1,017	1%	1,775	2%	3,991	1%	1,842	0%
REPAIRS & MAINT-BLDG	5,796	8%	6,149	8%	57,628	9%	46,302	7%
REPAIRS & MAINT-EQUIPT		0%		0%	562	0%	863	0%
REFUSE REMOVAL		0%		0%	338	0%	169	0%
SMALL TOOLS & MISC EQUIPT	21	0%	340	0%	1,484	0%	630	0%
SUPPLIES-JANITORIAL	966	1%	687	1%	4,254	1%	5,852	1%
SUPPLIES-MAINTENANCE	16,876	22%	1,118	2%	23,688	4%	16,214	2%
SUPPLIES-POOL CHEMICALS	1,917	3%	1,834	2%	13,756	2%	16,057	2%
SUPPLIES-SHOP		0%		0%	112	0%	84	0%
SUPPLIES-OTHER		0%		0%	598	0%	1,708	0%
TELEPHONE	102	0%	103	0%	1,096	0%	825	0%
TRAVEL		0%	4	0%	228	0%	135	0%
UNIFORMS		0%		0%	361	0%	263	0%
UTILITIES-ELECTRIC	15,195	20%	17,307	23%	84,207	13%	86,906	13%
UTILITIES-GAS	2,605	3%	2,856	4%	57,830	9%	62,017	9%
UTILITIES-SEWER	768	1%	705	1%	7,249	1%	6,696	1%
UTILITIES-WATER	752	1%	681	1%	7,092	1%	6,476	1%
MISC. EXPENSE	33	0%	62	0%	800	0%	370	0%
TOTAL OTHER EXPENSE	46,357	61%	33,630	45%	267,858	40%	255,096	38%
TOTAL GROVE OPERATIONS EXPENSE	65,748	87%	54,105	73%	458,016	68%	441,242	65%
NET INCOME (LOSS)	9,974	13%	19,813	27%	212,622	32%	233,298	35%

INVER GROVE HEIGHTS COMMUNITY CENTER
PROGRAMS
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
PROGRAM REVENUE								
BIRTHDAY PARTIES	1,437	2%	1,855	3%	20,632	6%	24,742	7%
SPECIAL EVENTS	235	0%	289	0%	4,668	1%	3,741	1%
SWIM LESSONS	6,028	9%	5,882	8%	60,575	18%	54,955	16%
FITNESS LESSONS	1,388	2%	2,293	3%	19,308	6%	27,634	8%
PERSONAL TRAINING	450	1%	4,005	5%	16,190	5%	29,770	9%
DANCE LESSONS	264	0%	390	1%	6,195	2%	3,435	1%
DANCE RECITALS		0%		0%	138	0%	0	0%
KIDS ROCK	56,386	84%	56,353	77%	186,751	56%	173,495	52%
SKATE LESSONS	1,103	2%	2,264	3%	17,703	5%	16,860	5%
CHILD CARE	84	0%	92	0%	1,114	0%	725	0%
TOTAL PROGRAM REVENUE	67,376	100%	73,422	100%	333,273	100%	335,356	100%
PROGRAM EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	10,205	15%	10,205	14%	91,648	27%	86,741	26%
WAGES TEMPORARY	52,177	77%	52,590	72%	261,817	79%	267,370	80%
PAYROLL TAXES-BENEFITS	7,746	11%	7,992	11%	75,129	23%	81,317	24%
TOTAL PAYROLL EXPENSES	70,128	104%	70,787	96%	428,595	129%	435,429	130%
OTHER EXPENSES								
APPAREL-DANCE RECITALS		0%		0%	0	0%	0	0%
CENTRAL EQUIPMENT		0%		0%	0	0%	0	0%
CONFERENCES & SEMINARS	15	0%	220	0%	15	0%	499	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	545	0%	589	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
PRINTING & BINDING		0%		0%	1,000	0%	0	0%
PROF/TECH SERVICES	17	0%	12	0%	2,194	1%	388	0%
REPAIRS & MAINT-EQUIPT	739	1%	448	1%	3,314	1%	1,853	1%
SMALL TOOLS & MISC EQUIPT	28	0%		0%	1,978	1%	4,811	1%
SUPPLIES-MAINTENANCE		0%	62	0%	21	0%	120	0%
SUPPLIES-TRAINING		0%	30	0%	171	0%	764	0%
SUPPLIES-OTHER	770	1%	933	1%	7,920	2%	7,289	2%
TELEPHONE	11	0%	11	0%	62	0%	128	0%
TRANSPORTATION-KIDS KAMP	1,575	2%		0%	1,859	1%	0	0%
TRAVEL		0%		0%	206	0%	31	0%
FOOD/BEVERAGE	290	0%	195	0%	3,572	1%	2,414	1%
UNIFORMS	308	0%		0%	2,224	1%	2,391	1%
MISC. EXPENSE	1,188	2%	1,354	2%	3,672	1%	3,678	1%
TOTAL OTHER EXPENSE	4,940	7%	3,264	4%	28,752	9%	24,955	7%
TOTAL PROGRAMS EXPENSE	75,068	111%	74,051	101%	457,347	137%	460,384	137%
NET INCOME (LOSS)	(7,692)	(11%)	(629)	(1%)	(124,074)	(37%)	(125,027)	(37%)

INVER GROVE HEIGHTS COMMUNITY CENTER
FOOD BEVERAGE
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
FOOD & BEVERAGE SALES								
CONCESSIONS-VMCC		0%		0%	30,184	42%	8,302	48%
CONCESSIONS-GROVE	2,367	61%	189	13%	20,314	28%	2,550	15%
CONCESSIONS-CATERING	41	1%	61	4%	493	1%	807	5%
CONCESSIONS-RICH VALLEY	1,469	38%	1,221	83%	6,298	9%	5,813	33%
CONCESSIONS-DANCE RECITAL		0%		0%	0	0%	0	0%
VENDING-COKE CONTRACT		0%		0%	15,000	21%	0	0%
TOTAL FOOD & BEVERAGE SALES	3,877	100%	1,471	100%	72,288	100%	17,471	100%
COST OF SALES								
FOOD COSTS	2,154	56%	961	65%	14,662	20%	3,429	20%
BEV COST	956	25%	640	44%	10,589	15%	4,347	25%
TOTAL COST OF SALES	3,111	80%	1,601	109%	25,251	35%	7,776	45%
GROSS MARGIN	766	20%	(130)	(9%)	47,037	65%	9,696	55%
FOOD & BEVERAGE DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES - TEMPORARY	1,337	34%	231	16%	22,151	31%	2,953	17%
PAYROLL TAXES - BENEFITS	147	4%	24	2%	5,350	7%	4,654	27%
TOTAL PAYROLL EXPENSES	1,483	38%	255	17%	27,502	38%	7,608	44%
OTHER EXPENSES								
CONFERENCES & SEMINARS		0%		0%	0	0%	0	0%
DUES, LICENSES, SUBSCRIPTIONS		0%		0%	335	0%	398	2%
RENTAL OF EQUIPMENT		0%		0%	0	0%	0	0%
REPAIRS AND MAINTENANCE	472	12%		0%	2,654	4%	750	4%
SMALL TOOLS & MISC EQUIPT		0%		0%	30	0%	0	0%
SUPPLIES-OTHER	316	8%		0%	3,614	5%	168	1%
TELEPHONE	11	0%	11	1%	102	0%	43	0%
TRAVEL		0%		0%	58	0%	0	0%
UNIFORMS		0%		0%	140	0%	0	0%
CASH OVER/SHORT	1	0%	9	1%	(195)	(0%)	(6)	(0%)
MISC. EXPENSE		0%		0%	0	0%	0	0%
TOTAL OTHER EXPENSE	798	21%	19	1%	6,738	9%	1,352	8%
TOTAL FOOD & BEV EXPENSE	5,392	139%	1,875	127%	59,491	82%	16,736	96%
NET INCOME (LOSS)	(1,515)	(39%)	(404)	(27%)	12,798	18%	735	4%

INVER GROVE HEIGHTS COMMUNITY CENTER
PRO SHOP
STATEMENT OF OPERATIONS
August 2010

	Aug 2009		Aug 2010		YTD 2009		YTD 2010	
	ACTUAL	%	ACTUAL	%	ACTUAL	%	ACTUAL	%
PRO SHOP SALES								
SKATE SHARPENING	26	70%		0%	675	57%	291	54%
SKATE RENTAL	7	20%	4	100%	156	13%	148	27%
MISC SALES	4	10%		0%	358	30%	106	19%
TOTAL PRO SHOP SALES	37	100%	4	100%	1,189	100%	544	100%
COST OF SALES								
MISC SUPPLIES		0%		0%	0	0%	49	9%
TOTAL COST OF SALES	0	0%	0	0%	0	0%	49	9%
GROSS MARGIN	37	100%	4	100%	1,189	100%	495	91%
PRO SHOP DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES - TEMPORARY		0%		0%	0	0%	0	0%
PAYROLL TAXES - BENEFITS		0%		0%	0	0%	0	0%
TOTAL PAYROLL EXPENSES	0	0%	0	0%	0	0%	0	0%
OTHER EXPENSES								
SMALL TOOLS & MISC EQUIPT		0%		0%	0	0%	0	0%
SUPPLIES-OTHER		0%		0%	131	11%	0	0%
CASH OVER/SHORT		0%		0%	(21)	(2%)	(19)	(3%)
MISC. EXPENSE		0%		0%	21	2%	0	0%
TOTAL OTHER EXPENSE	0	0%	0	0%	132	11%	(19)	(3%)
TOTAL PRO SHOP EXPENSE	0	0%	0	0%	132	11%	30	6%
NET INCOME (LOSS)	37	100%	4	100%	1,057	89%	514	94%

INVER GROVE HEIGHTS COMMUNITY CENTER
COMMON
STATEMENT OF OPERATIONS
August 2010

	Aug 2009 ACTUAL	%	Aug 2010 ACTUAL	%	YTD 2009 ACTUAL	%	YTD 2010 ACTUAL	%
COMMON REVENUE								
ADVERTISING		0%		0%	5,050	4%	4,550	5%
CONTRIBUTIONS/DONATIONS		0%		0%	105,049	90%	70,022	83%
INSURANCE REIMBURSEMENT		0%		0%	0	0%	0	0%
ATM COMMISSIONS	64	14%	63	12%	687	1%	783	1%
VENDING COMMISSIONS	469	106%	444	87%	5,217	4%	8,902	10%
MISC REVENUE	-90	(20%)	5	1%	992	1%	528	1%
TOTAL COMMON REVENUE	443	100%	512	100%	116,994	100%	84,786	100%
COMMON EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES	4,802	1083%	9,368	1831%	75,131	64%	79,633	94%
WAGES PART TIME	5,755	1298%	4,954	968%	64,351	55%	49,290	58%
WAGES TEMPORARY	4,670	1053%	5,433	1062%	41,199	35%	39,797	47%
PAYROLL TAXES-BENEFITS	5,180	1168%	6,374	1246%	75,156	64%	69,740	82%
TOTAL PAYROLL EXPENSES	20,408	4603%	26,129	5107%	255,838	219%	238,461	281%
OTHER EXPENSES								
BANK CHARGES	76	17%	29	6%	157	0%	181	0%
CREDIT CARD EXPENSE	2,799	631%	2,923	571%	13,717	12%	12,807	15%
CENTRAL STORES	242	55%	242	47%	1,933	2%	1,933	2%
CONFERENCES & SEMINARS		0%	60	12%	400	0%	60	0%
DUES, LICENSES, SUBSCRIPTIONS	254	57%	433	85%	3,559	3%	3,341	4%
INSURANCE ALLOCATION	2,683	605%	2,683	524%	21,467	18%	21,467	25%
LEASE PAYMENTS		0%		0%	0	0%	0	0%
MEALS & LODGING		0%		0%	0	0%	0	0%
MIS ALLOCATION	3,275	739%	3,275	640%	26,200	22%	26,200	31%
OTHER RENTALS	439	99%		0%	3,638	3%	3,514	4%
ADVERTISING	252	57%	539	105%	7,231	6%	5,357	6%
POSTAGE	2,096	473%		0%	7,492	6%	4,474	5%
PRINTING	4,985	1124%		0%	15,006	13%	10,227	12%
PROF/TECH SERVICES	26	6%	23	4%	132	0%	164	0%
REPAIRS & MAINT-EQUIPT		0%	42	8%	110	0%	42	0%
REPAIRS & MAINT-OFFICE EQUIPT	1,351	305%	926	181%	3,858	3%	2,778	3%
REFUSE REMOVAL		0%		0%	634	1%	961	1%
SMALL TOOLS		0%		0%	6,132	5%	29,115	34%
SUPPLIES-OTHER	29	7%	46	9%	1,128	1%	667	1%
TELEPHONE	150	34%	79	15%	1,460	1%	2,060	2%
TRAVEL		0%		0%	36	0%	5	0%
CASH OVER/SHORT	-39	(9%)	-51	(10%)	-88	(0%)	-21	(0%)
MISC. EXPENSE	70	16%		0%	487	0%	6	0%
TOTAL OTHER EXPENSE	18,687	4215%	11,249	2199%	114,686	98%	125,337	148%
TOTAL COMMON EXPENSE	39,095	8817%	37,378	7305%	370,524	317%	363,798	429%
NET INCOME (LOSS)	(38,652)	(8717%)	(36,867)	(7205%)	(253,530)	(217%)	(279,012)	(329%)

INVER GROVE HEIGHTS COMMUNITY CENTER
STATEMENT OF NET OPERATIONS - DEPARTMENTAL
August 2010

	Aug 2009	Aug 2010	YTD 2009	YTD 2010
			ACTUAL	ACTUAL
DEPARTMENTAL ACTIVITIES				
NET ICE OPERATIONS	(14,284)	(32,134)	(51,899)	(87,877)
NET GROVE OPERATIONS	9,974	19,813	212,622	233,298
NET PROGRAMS	(7,692)	(629)	(124,074)	(125,027)
NET FOOD AND BEVERAGE	(1,515)	(404)	12,798	735
NET PRO SHOP	37	4	1,057	514
NET COMMON	(38,652)	(36,867)	(253,530)	(279,012)
DEPARTMENTAL ACTIVITIES	(52,133)	(50,217)	(203,026)	(257,369)
NET OPERATING INCOME				

INVER WOOD GOLF COURSE
CITY OF INVER GROVE HEIGHTS

**FINANCIAL STATEMENTS
AND
COMPILATION REPORTS**

FOR THE PERIOD ENDING

JULY 31, 2010

**INVER WOOD GOLF COURSE
STATEMENT OF OPERATIONS
FOR PERIOD ENDING JULY 31, 2010**

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
DEPARTMENTAL REVENUES								
GOLF OPERATIONS	170,613.66	60%	172,545.87	62%	532,105.87	59%	548,822.90	62%
GOLF CARS	53,622.40	19%	42,839.90	16%	153,345.84	17%	129,533.91	15%
GOLF SHOP	7,529.27	3%	5,973.45	2%	24,939.28	3%	23,733.45	3%
PRACTICE CENTER	22,823.17	8%	26,770.41	10%	95,769.13	11%	98,045.74	11%
FOOD & BEVERAGE	31,511.76	11%	27,962.94	10%	97,215.38	11%	86,874.87	10%
TOTAL DEPARTMENTAL REVENUE	286,100.26	100%	276,092.57	100%	903,375.50	100%	887,010.87	100%
PERSONNEL EXPENSES								
GOLF OPERATIONS	45,484.96	29%	38,524.80	26%	135,584.21	24%	124,265.45	23%
GOLF CARS	4,512.00	3%	3,933.60	3%	10,247.13	2%	9,057.99	2%
PRACTICE CENTER	10,039.37	6%	9,644.55	7%	26,983.88	5%	24,945.35	5%
FOOD & BEVERAGE	13,962.12	9%	13,644.61	9%	38,414.38	7%	34,844.70	6%
MAINTENANCE	63,384.89	40%	60,396.64	41%	248,537.57	45%	252,185.41	46%
COMMON	20,743.13	13%	20,619.50	14%	97,908.18	18%	101,393.03	19%
TOTAL PERSONNEL EXPENSES	158,126.47	100%	146,763.70	100%	557,675.35	100%	546,691.93	100%
OTHER EXPENSES								
GOLF OPERATIONS	1,579.25	3%	642.33	1%	13,541.63	4%	14,734.38	5%
GOLF CARS	2,763.12	5%	2,096.94	3%	13,386.39	4%	10,546.45	4%
GOLF SHOP	3,390.05	6%	3,155.69	5%	15,873.58	5%	16,086.36	6%
PRACTICE CENTER	629.35	1%	306.17	0%	8,295.01	2%	9,273.72	3%
FOOD & BEVERAGE	14,547.79	25%	16,142.96	26%	56,169.21	17%	46,938.49	17%
MAINTENANCE	16,221.38	28%	24,018.80	39%	131,256.11	39%	94,411.96	35%
COMMON	18,690.35	32%	14,973.20	24%	93,943.38	28%	79,294.43	29%
TOTAL OTHER EXPENSES	57,821.29	100%	61,336.09	100%	332,465.31	100%	271,285.79	100%
TOTAL OPERATING EXPENSE	215,947.76	75%	208,099.79	75%	890,140.66	99%	817,977.72	92%
NET OPERATING INCOME	70,152.50	25%	67,992.78	25%	13,234.84	1%	69,033.15	8%
NON-OPERATING REVENUES								
INVESTMENT EARNINGS	0.00		0.00		0.00		6,325.15	
OTHER REVENUES	30.00		0.00		60.00		0.00	
TOTAL NON-OPERATING REVENUES	30.00		0.00		60.00		6,325.15	
NON-OPERATING EXPENSES								
EQUIPMENT REPLACEMENT	9,970.00		0.00		32,436.07		0.00	
PROPERTY IMPROVEMENT	0.00		0.00		0.00		0.00	
DEPRECIATION	18,350.00		21,666.67		128,450.00		151,666.69	
OTHER EXPENSES	0.00		0.00		2,536.71		6,175.00	
TOTAL NON-OPERATING EXPENSES	28,320.00		21,666.67		163,422.78		157,841.69	
DEBT SERVICE	13,680.45		13,680.45		57,972.95		64,972.95	
TOTAL NON-OP EXPENSES & DEBT	42,000.45		35,347.12		221,395.73		222,814.64	
NET INCOME	28,182.05		32,645.66		(208,100.89)		(147,456.34)	

SUPPLEMENTAL INFORMATION

INVER WOOD GOLF COURSE
GOLF OPERATIONS
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF COURSE REVENUE								
PATRON CARDS	126.02	0%	126.02	0%	12,247.01	2%	12,759.60	2%
GREEN FEES	167,470.24	98%	169,281.68	98%	510,746.27	96%	526,322.70	96%
HANDICAP SERVICES	1,886.00	1%	1,758.00	1%	5,381.00	1%	5,945.00	1%
CLUB RENTALS	1,131.40	1%	1,380.17	1%	3,731.59	1%	3,795.60	1%
OTHER REVENUES	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL GOLF COURSE REVENUE	170,613.66	100%	172,545.87	100%	532,105.87	100%	548,822.90	100%
GOLF OPERATIONS DEPT. EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES-DEPT HEAD	6,830.76	4%	6,634.62	4%	34,153.80	6%	35,384.64	6%
WAGES TEMPORARY	30,029.13	18%	25,753.53	15%	71,319.31	13%	62,084.01	11%
PAYROLL TAXES-BENEFITS	8,625.07	5%	6,136.65	4%	30,111.10	6%	26,796.80	5%
TOTAL PAYROLL EXPENSES	45,484.96	27%	38,524.80	22%	135,584.21	25%	124,265.45	23%
OTHER EXPENSES								
HANDICAP	0.00	0%	0.00	0%	4,123.00	1%	4,275.00	1%
PRINTING	948.36	1%	0.00	0%	5,203.88	1%	4,718.48	1%
RENTAL CLUBS	0.00	0%	0.00	0%	353.24	0%	1,253.10	0%
SUPPLIES-OFFICE	0.00	0%	177.53	0%	0.00	0%	177.53	0%
SUPPLIES-OTHER	707.16	0%	461.67	0%	2,336.40	0%	2,771.28	1%
UNIFORMS	0.00	0%	0.00	0%	1,624.56	0%	1,581.00	0%
CASH OVER/SHORT	(76.27)	(0)%	3.13	0%	(99.45)	(0)%	(42.01)	(0)%
MISC. EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	1,579.25	1%	642.33	0%	13,541.63	3%	14,734.38	3%
TOTAL GOLF OPERATIONS EXPENSE	47,064.21	28%	39,167.13	23%	149,125.84	28%	138,999.83	25%
NET INCOME (LOSS)	123,549.45	72%	133,378.74	77%	382,980.03	72%	409,823.07	75%

INVER WOOD GOLF COURSE
GOLF CARS
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF CARS								
CAR RENTALS	53,622.40	100%	42,839.90	100%	153,345.84	100%	129,533.91	100%
TOTAL GOLF CAR REVENUE	53,622.40	100%	42,839.90	100%	153,345.84	100%	129,533.91	100%
GOLF CAR DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES TEMPORARY	4,191.36	8%	3,654.08	9%	9,426.04	6%	8,321.40	6%
PAYROLL TAXES-BENEFITS	320.64	1%	279.52	1%	821.09	1%	736.59	1%
TOTAL PAYROLL EXPENSES	4,512.00	8%	3,933.60	9%	10,247.13	7%	9,057.99	7%
OTHER EXPENSES								
FUELS/LUBRICANTS	2,155.21	4%	2,030.92	5%	7,313.32	5%	8,737.17	7%
LEASE PAYMENTS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
OTHER RENTALS	0.00	0%	0.00	0%	360.00	0%	0.00	0%
REPAIRS AND MAINTENANCE	607.91	1%	66.02	0%	5,713.07	4%	1,809.28	1%
MISC. EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	2,763.12	5%	2,096.94	5%	13,386.39	9%	10,546.45	8%
TOTAL GOLF CAR EXPENSES	7,275.12	14%	6,030.54	14%	23,633.52	15%	19,604.44	15%
NET INCOME (LOSS)	46,347.28	86%	36,809.36	86%	129,712.32	85%	109,929.47	85%

INVER WOOD GOLF COURSE
GOLF SHOP
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF SHOP SALES								
APPAREL	3,024.60	40%	2,315.70	39%	9,495.66	38%	9,725.02	41%
CLUBS	623.19	8%	251.50	4%	2,472.59	10%	2,467.94	10%
BALLS	2,244.25	30%	1,738.75	29%	6,373.50	26%	6,103.96	26%
GLOVES	790.10	10%	874.40	15%	3,127.10	13%	3,199.95	13%
BAGS	418.00	6%	322.65	5%	1,438.40	6%	511.35	2%
ACCESSORIES	429.13	6%	470.45	8%	2,032.03	8%	1,725.23	7%
TOTAL GOLF SHOP SALES	7,529.27	100%	5,973.45	100%	24,939.28	100%	23,733.45	100%
COST OF SALES								
APPAREL	2,289.44	30%	2,269.00	38%	5,772.03	23%	8,710.15	37%
CLUBS	422.42	6%	131.00	2%	2,794.99	11%	2,129.22	9%
BALLS	213.24	3%	492.59	8%	5,003.46	20%	4,491.78	19%
GLOVES	590.00	8%	534.00	9%	1,526.46	6%	(398.34)	(2)%
BAGS	(178.00)	(2)%	181.00	3%	304.36	1%	406.64	2%
ACCESSORIES	52.95	1%	(451.90)	(8)%	472.28	2%	746.91	3%
TOTAL COST OF SALES	3,390.05	45%	3,155.69	53%	15,873.58	64%	16,086.36	68%
GROSS MARGIN	4,139.22	55%	2,817.76	47%	9,065.70	36%	7,647.09	32%
GOLF SHOP DEPARTMENTAL EXPENSES								
OTHER EXPENSES								
GOLF SHOP FIXTURES	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-PRICING	0.00	0%	0.00	0%	0.00	0%	0.00	0%
MISC.	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL GOLF SHOP EXPENSES	3,390.05	45%	3,155.69	53%	15,873.58	64%	16,086.36	68%
NET INCOME (LOSS)	4,139.22	55%	2,817.76	47%	9,065.70	36%	7,647.09	32%

INVER WOOD GOLF COURSE
PRACTICE CENTER
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
PRACTICE CENTER REVENUE								
RANGE BALLS	20,909.22	92%	24,649.91	92%	86,034.80	90%	86,958.37	89%
INSTRUCTIONAL INCOME	1,745.00	8%	1,875.00	7%	9,255.00	10%	10,395.00	11%
MISC SALES	168.95	1%	245.50	1%	479.33	1%	692.37	1%
TOTAL PRACTICE CENTER REVENUE	22,823.17	100%	26,770.41	100%	95,769.13	100%	98,045.74	100%
PRACTICE CENTER DEPT. EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES-GOLF PROFESSIONAL	0.00	0%	0.00	0%	0.00	0%	0.00	0%
WAGES-PART TIME	9,144.93	40%	8,785.83	33%	24,055.56	25%	22,236.86	23%
PAYROLL TAXES-BENEFITS	894.44	4%	858.72	3%	2,928.32	3%	2,708.49	3%
TOTAL PAYROLL EXPENSES	10,039.37	44%	9,644.55	36%	26,983.88	28%	24,945.35	25%
OTHER EXPENSES								
GOLF BALLS-RANGE	0.00	0%	0.00	0%	4,309.20	4%	5,367.60	5%
REPAIRS & MAINT-EQUIPMENT	640.30	3%	306.67	1%	3,006.37	3%	706.49	1%
REPAIRS & MAINT-FENCE	0.00	0%	0.00	0%	0.00	0%	596.38	1%
RENTAL CLUBS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SIGNAGE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SMALL TOOLS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-CLEANING	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-GOLF COURSE	0.00	0%	0.00	0%	418.74	0%	2,110.68	2%
UNIFORMS	0.00	0%	0.00	0%	500.00	1%	500.00	1%
CASH OVER/SHORT	(10.95)	(0)%	(0.50)	(0)%	60.70	0%	(7.43)	(0)%
MISC. EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	629.35	3%	306.17	1%	8,295.01	9%	9,273.72	9%
TOTAL GOLF OPERATIONS EXPENSE	10,668.72	47%	9,950.72	37%	35,278.89	37%	34,219.07	35%
NET INCOME (LOSS)	12,154.45	53%	16,819.69	63%	60,490.24	63%	63,826.67	65%

INVER WOOD GOLF COURSE
FOOD AND BEVERAGE
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
FOOD & BEVERAGE SALES								
FOOD SALES-CLUBHOUSE	5,535.11	18%	5,931.84	21%	20,208.00	21%	19,922.71	23%
FOOD SALES-HW HOUSE	3,371.29	11%	3,178.05	11%	9,506.17	10%	9,168.20	11%
BEV. SALES-CLUBHOUSE	6,402.78	20%	5,179.30	19%	21,273.65	22%	16,329.13	19%
BEV. SALES-HW HOUSE	2,002.82	6%	1,742.84	6%	5,011.22	5%	4,671.91	5%
BEER	13,496.84	43%	11,366.62	41%	38,964.77	40%	34,917.46	40%
VENDING MACHINES	702.92	2%	564.29	2%	2,251.57	2%	1,865.46	2%
TOTAL FOOD & BEVERAGE SALES	31,511.76	100%	27,962.94	100%	97,215.38	100%	86,874.87	100%
COST OF SALES								
FOOD	5,314.55	17%	5,557.52	20%	20,040.20	21%	19,017.68	22%
BEVERAGE	4,127.39	13%	2,881.54	10%	10,951.17	11%	9,549.05	11%
BEER	3,030.40	10%	5,407.28	19%	8,492.55	9%	8,270.01	10%
TOTAL COST OF SALES	12,472.34	40%	13,846.34	50%	39,483.92	41%	36,836.74	42%
GROSS MARGIN	19,039.42	60%	14,116.60	50%	57,731.46	59%	50,038.13	58%
FOOD & BEVERAGE DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES AND WAGES	12,405.91	39%	11,931.10	43%	28,998.53	30%	26,546.23	31%
PAYROLL TAXES-BENEFITS	1,556.21	5%	1,713.51	6%	9,415.85	10%	8,298.47	10%
TOTAL PAYROLL EXPENSES	13,962.12	44%	13,644.61	49%	38,414.38	40%	34,844.70	40%
OTHER EXPENSES								
SMALLWARE	0.00	0%	0.00	0%	16.89	0%	0.00	0%
LAUNDRY	0.00	0%	0.00	0%	0.00	0%	0.00	0%
LICENSES	0.00	0%	0.00	0%	1,351.50	1%	275.00	0%
REPAIRS & MAINTENANCE	140.00	0%	329.76	1%	5,515.67	6%	2,157.23	2%
SUPPLIES	1,902.05	6%	1,924.26	7%	9,190.92	9%	7,097.54	8%
UNIFORMS	0.00	0%	0.00	0%	476.10	2%	549.23	3%
CASH OVER/SHORT	33.40	1%	42.60	1%	134.21	1%	22.75	0%
MISC.	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	2,075.45	7%	2,296.62	8%	16,685.29	17%	10,101.75	12%
TOTAL FOOD & BEV EXPENSE	28,509.91	90%	29,787.57	107%	94,583.59	97%	81,783.19	94%
NET INCOME (LOSS)	3,001.85	10%	(1,824.63)	(7)%	2,631.79	3%	5,091.68	6%

INVER WOOD GOLF COURSE
GOLF MAINTENANCE
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
PAYROLL & RELATED EXPENSES				
SALARIES-FULL TIME	27,119.73	26,487.36	135,204.95	140,768.87
WAGES-PART TIME	0.00	0.00	0.00	0.00
WAGES-TEMPORARY	24,007.28	21,423.47	49,639.75	46,822.12
WAGES-OVERTIME	0.00	0.00	0.00	0.00
PAYROLL TAXES-BENEFITS	12,257.88	12,485.81	63,692.87	64,594.42
TOTAL PAYROLL EXPENSES	63,384.89	60,396.64	248,537.57	252,185.41
OTHER EXPENSES				
CONFERENCES & SEMINARS	0.00	0.00	336.00	55.75
DUES, LICENSES & SUBSCRIPTIONS	0.00	0.00	1,664.00	1,820.00
FERTILIZER	2,670.49	2,768.63	29,735.80	23,353.49
FUELS	0.00	0.00	6,625.23	493.45
GOLF COURSE ACCESSORIES	212.06	1,012.33	2,400.13	3,253.18
LUBRICANTS	0.00	0.00	1,877.37	1,224.84
OTHER RENTALS	101.44	102.75	405.76	389.25
OUTSIDE LABOR	0.00	0.00	322.20	412.20
PESTICIDES	11,105.45	3,911.00	31,126.35	12,652.78
REFUSE DISPOSAL	0.00	0.00	129.60	0.00
RENTAL EQUIPMENT	0.00	0.00	0.00	1,067.50
REPAIRS & MAINT-BUILDING	36.84	0.00	1,755.50	232.53
REPAIRS & MAINT-EQUIPMENT	114.53	1,919.89	27,170.98	16,744.03
REPAIRS & MAINT-FENCE	0.00	0.00	0.00	0.00
SMALL TOOLS	24.03	90.76	338.46	247.02
SUPPLIES-CLEANING	0.00	0.00	0.00	0.00
SUPPLIES-GOLF COURSE	418.49	1,954.41	7,602.41	9,788.43
SUPPLIES-IRRIGATION	96.41	3,540.59	4,611.57	5,195.69
SUPPLIES-OFFICE	0.00	0.00	219.94	58.58
SUPPLIES-EQUIPMENT	0.00	0.00	55.00	214.75
SUPPLIES-SAFETY/OTHER	0.00	137.07	1,306.26	589.51
SUPPLIES-SHOP	79.10	108.59	254.31	523.71
SUPPLIES-TIRES	257.06	242.89	341.34	242.89
SUPPLIES-TRAINING	0.00	0.00	760.00	857.33
TRAVEL/MEALS & LODGING	0.00	0.00	144.50	32.45
UNIFORMS & CLOTHING	330.48	401.80	2,848.82	2,880.20
UTILITIES-ELECTRIC	0.00	7,828.09	7,134.42	10,931.69
UTILITIES-GAS	0.00	0.00	1,115.16	1,150.71
UTILITIES-SEWER	775.00	0.00	975.00	0.00
TOTAL OTHER EXPENSE	16,221.38	24,018.80	131,256.11	94,411.96
TOTAL GOLF MAINT. EXPENSE	79,606.27	84,415.44	379,793.68	346,597.37
NET INCOME (LOSS)	(79,606.27)	(84,415.44)	(379,793.68)	(346,597.37)

INVER WOOD GOLF COURSE
COMMON
STATEMENT OF OPERATIONS
JULY 2010

	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
COMMON DEPARTMENTAL EXPENSES				
PAYROLL & RELATED EXPENSES				
SALARIES-FULL TIME	10,326.93	10,026.93	51,634.65	53,476.96
WAGES-PART TIME	5,440.94	5,659.93	19,085.39	19,270.70
PAYROLL TAXES-BENEFITS	4,975.26	4,932.64	27,188.14	28,645.37
TOTAL PAYROLL EXPENSES	20,743.13	20,619.50	97,908.18	101,393.03
OTHER EXPENSES				
ADVERTISING/PUBLISHED NOTICES	4,806.70	255.50	18,133.65	2,939.98
ALARM SERVICES	0.00	278.87	991.25	488.87
BANK CHARGES & VISA	4,588.36	3,501.96	7,427.02	5,360.47
CONFERENCES AND SCHOOLS	0.00	0.00	325.00	0.00
DUES AND SUBSCRIPTIONS	0.00	0.00	1,352.00	1,427.00
INSURANCE-GENERAL LIABILITY	5,775.00	5,775.00	40,425.00	40,425.00
INSURANCE-LIQUOR LIABILITY	0.00	0.00	0.00	0.00
MIS ALLOCATION	833.33	833.33	5,833.31	5,833.31
POSTAGE	0.00	0.00	0.00	0.00
PRINTING	95.55	0.00	352.05	1,072.36
PROF/TECHNICAL SERVICES	0.00	0.00	0.00	0.00
REFUSE DISPOSAL	0.00	0.00	0.00	0.00
REPAIRS & MAINT-BUILDING	1,213.37	1,938.77	6,200.74	6,677.13
SMALL TOOLS/MISC. EQUIPMT	0.00	0.00	1,672.72	960.76
SUPPLIES-OFFICE	91.67	179.72	1,449.73	1,445.16
SUPPLIES-OTHER	243.19	269.23	867.46	1,747.45
TELEPHONE	248.16	292.93	2,107.55	2,481.71
TRAVEL	0.00	0.00	0.00	0.00
UTILITIES-WATER	20.02	17.33	77.86	73.78
UTILITIES-GAS	0.00	54.56	1,309.26	1,980.77
UTILITIES-SEWER	775.00	0.00	775.00	0.00
UTILITIES-ELECTRIC	0.00	1,576.00	4,643.78	6,380.68
MISC. EXPENSE	0.00	0.00	0.00	0.00
TOTAL OTHER EXPENSE	18,690.35	14,973.20	93,943.38	79,294.43
TOTAL COMMON EXPENSE	39,433.48	35,592.70	191,851.56	180,687.46
NET INCOME (LOSS)	(39,433.48)	(35,592.70)	(191,851.56)	(180,687.46)

INVER WOOD GOLF COURSE
STATEMENT OF NET OPERATIONS
DEPARTMENTAL
JULY 2010

DEPARTMENTAL ACTIVITIES	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
NET GOLF OPERATIONS	123,549.45	133,378.74	382,980.03	409,823.07
NET GOLF CARS	46,347.28	36,809.36	129,712.32	109,929.47
NET GOLF SHOP	4,139.22	2,817.76	9,065.70	7,647.09
NET PRACTICE CENTER	12,154.45	16,819.69	60,490.24	63,826.67
NET FOOD AND BEVERAGE	3,001.85	(1,824.63)	2,631.79	5,091.68
NET GOLF MAINTENANCE	(79,606.27)	(84,415.44)	(379,793.68)	(346,597.37)
NET COMMON	(39,433.48)	(35,592.70)	(191,851.56)	(180,687.46)
DEPARTMENTAL ACTIVITIES	70,152.50	67,992.78	13,234.84	69,033.15
NET INCOME (LOSS)				

INVER WOOD GOLF COURSE
CITY OF INVER GROVE HEIGHTS

FINANCIAL STATEMENTS
AND
COMPILATION REPORTS

FOR THE PERIOD ENDING
AUGUST 31, 2010

**INVER WOOD GOLF COURSE
STATEMENT OF OPERATIONS
FOR PERIOD ENDING AUGUST 31, 2010**

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
DEPARTMENTAL REVENUES								
GOLF OPERATIONS	136,884.33	57%	161,168.10	62%	668,990.20	59%	709,991.00	62%
GOLF CARS	47,356.65	20%	40,770.81	16%	200,702.49	18%	170,304.72	15%
GOLF SHOP	6,651.98	3%	6,781.89	3%	31,591.26	3%	30,515.34	3%
PRACTICE CENTER	19,100.24	8%	21,959.42	8%	114,869.37	10%	120,005.16	10%
FOOD & BEVERAGE	28,722.43	12%	27,880.85	11%	125,937.81	11%	114,755.72	10%
TOTAL DEPARTMENTAL REVENUE	238,715.63	100%	258,561.07	100%	1,142,091.13	100%	1,145,571.94	100%
PERSONNEL EXPENSES								
GOLF OPERATIONS	31,428.01	30%	23,954.89	26%	167,012.22	25%	148,220.34	23%
GOLF CARS	3,088.75	3%	2,458.54	3%	13,335.88	2%	11,516.53	2%
PRACTICE CENTER	6,558.00	6%	5,881.84	6%	33,541.88	5%	30,827.19	5%
FOOD & BEVERAGE	9,040.47	9%	7,996.52	9%	47,454.85	7%	42,841.22	7%
MAINTENANCE	41,310.14	39%	38,892.51	42%	289,847.71	44%	291,077.92	46%
COMMON	13,815.46	13%	13,604.72	15%	111,723.64	17%	114,997.75	18%
TOTAL PERSONNEL EXPENSES	105,240.83	100%	92,789.02	100%	662,916.18	100%	639,480.95	100%
OTHER EXPENSES								
GOLF OPERATIONS	2,081.33	3%	397.70	1%	15,622.96	4%	15,132.08	4%
GOLF CARS	3,042.61	5%	1,290.24	2%	16,429.00	4%	11,836.69	4%
GOLF SHOP	4,826.03	7%	3,916.47	6%	20,699.61	5%	20,002.83	6%
PRACTICE CENTER	(73.51)	(0)%	1,523.71	2%	8,221.50	2%	10,797.43	3%
FOOD & BEVERAGE	16,170.83	25%	14,736.29	22%	72,340.04	18%	61,674.78	18%
MAINTENANCE	22,179.95	34%	28,859.39	44%	153,436.06	39%	123,271.35	37%
COMMON	17,659.92	27%	15,144.39	23%	111,603.30	28%	94,438.82	28%
TOTAL OTHER EXPENSES	65,887.16	100%	65,868.19	100%	398,352.47	100%	337,153.98	100%
TOTAL OPERATING EXPENSE	171,127.99	72%	158,657.21	61%	1,061,268.65	93%	976,634.93	85%
NET OPERATING INCOME	67,587.64	28%	99,903.86	39%	80,822.48	7%	168,937.01	15%
NON-OPERATING REVENUES								
INVESTMENT EARNINGS	0.00		0.00		0.00		150.15	
OTHER REVENUES	0.00		0.00		60.00		6,175.00	
TOTAL NON-OPERATING REVENUES	0.00		0.00		60.00		6,325.15	
NON-OPERATING EXPENSES								
EQUIPMENT REPLACEMENT	0.00		0.00		32,436.07		0.00	
PROPERTY IMPROVEMENT	0.00		0.00		0.00		0.00	
DEPRECIATION	18,350.00		21,666.67		146,800.00		173,333.36	
OTHER EXPENSES	0.00		0.00		2,536.71		6,175.00	
TOTAL NON-OPERATING EXPENSES	18,350.00		21,666.67		181,772.78		179,508.36	
DEBT SERVICE	0.00		0.00		57,972.95		64,972.95	
TOTAL NON-OP EXPENSES & DEBT	18,350.00		21,666.67		239,745.73		244,481.31	
NET INCOME	49,237.64		78,237.19		(158,863.25)		(69,219.15)	

SUPPLEMENTAL INFORMATION

INVER WOOD GOLF COURSE
GOLF OPERATIONS
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF COURSE REVENUE								
PATRON CARDS	0.00	0%	37.34	0%	12,247.01	2%	12,796.94	2%
GREEN FEES	135,624.26	99%	159,467.44	99%	646,370.53	97%	685,790.14	97%
HANDICAP SERVICES	138.00	0%	75.00	0%	5,519.00	1%	6,020.00	1%
CLUB RENTALS	1,122.07	1%	1,588.32	1%	4,853.66	1%	5,383.92	1%
OTHER REVENUES	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL GOLF COURSE REVENUE	136,884.33	100%	161,168.10	100%	668,990.20	100%	709,991.00	100%
GOLF OPERATIONS DEPT. EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES-DEPT HEAD	6,324.84	5%	4,423.08	3%	40,478.64	6%	39,807.72	6%
WAGES TEMPORARY	18,439.53	13%	16,006.54	10%	89,758.84	13%	78,090.55	11%
PAYROLL TAXES-BENEFITS	6,663.64	5%	3,525.27	2%	36,774.74	5%	30,322.07	4%
TOTAL PAYROLL EXPENSES	31,428.01	23%	23,954.89	15%	167,012.22	25%	148,220.34	21%
OTHER EXPENSES								
HANDICAP	532.00	0%	437.00	0%	4,655.00	1%	4,712.00	1%
PRINTING	1,458.61	1%	0.00	0%	6,662.49	1%	4,718.48	1%
RENTAL CLUBS	0.00	0%	0.00	0%	353.24	0%	1,253.10	0%
SUPPLIES-OFFICE	0.00	0%	0.00	0%	0.00	0%	177.53	0%
SUPPLIES-OTHER	0.00	0%	0.00	0%	2,336.40	0%	2,771.28	0%
UNIFORMS	0.00	0%	0.00	0%	1,624.56	0%	1,581.00	0%
CASH OVER/SHORT	90.72	0%	(39.30)	(0)%	(8.73)	(0)%	(81.31)	(0)%
MISC. EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	2,081.33	2%	397.70	0%	15,622.96	2%	15,132.08	2%
TOTAL GOLF OPERATIONS EXPENSE	33,509.34	24%	24,352.59	15%	182,635.18	27%	163,352.42	23%
NET INCOME (LOSS)	103,374.99	76%	136,815.51	85%	486,355.02	73%	546,638.58	77%

INVER WOOD GOLF COURSE
GOLF CARS
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF CARS								
CAR RENTALS	47,356.65	100%	40,770.81	100%	200,702.49	100%	170,304.72	100%
TOTAL GOLF CAR REVENUE	47,356.65	100%	40,770.81	100%	200,702.49	100%	170,304.72	100%
GOLF CAR DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
WAGES TEMPORARY	2,869.26	6%	2,283.84	6%	12,295.30	6%	10,605.24	6%
PAYROLL TAXES-BENEFITS	219.49	0%	174.70	0%	1,040.58	1%	911.29	1%
TOTAL PAYROLL EXPENSES	3,088.75	7%	2,458.54	6%	13,335.88	7%	11,516.53	7%
OTHER EXPENSES								
FUELS/LUBRICANTS	2,161.50	5%	1,051.58	3%	9,474.82	5%	9,788.75	6%
LEASE PAYMENTS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
OTHER RENTALS	0.00	0%	0.00	0%	360.00	0%	0.00	0%
REPAIRS AND MAINTENANCE	881.11	2%	238.66	1%	6,594.18	3%	2,047.94	1%
MISC.EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	3,042.61	6%	1,290.24	3%	16,429.00	8%	11,836.69	7%
TOTAL GOLF CAR EXPENSES	6,131.36	13%	3,748.78	9%	29,764.88	15%	23,353.22	14%
NET INCOME (LOSS)	41,225.29	87%	37,022.03	91%	170,937.61	85%	146,951.50	86%

INVER WOOD GOLF COURSE
GOLF SHOP
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
GOLF SHOP SALES								
APPAREL	3,045.60	46%	2,712.45	40%	12,541.26	40%	12,437.47	41%
CLUBS	370.50	6%	349.00	5%	2,843.09	9%	2,816.94	9%
BALLS	1,728.95	26%	2,188.95	32%	8,102.45	26%	8,292.91	27%
GLOVES	900.00	14%	1,005.00	15%	4,027.10	13%	4,204.95	14%
BAGS	204.00	3%	0.00	0%	1,642.40	5%	511.35	2%
ACCESSORIES	402.93	6%	526.49	8%	2,434.96	8%	2,251.72	7%
TOTAL GOLF SHOP SALES	6,651.98	100%	6,781.89	100%	31,591.26	100%	30,515.34	100%
COST OF SALES								
APPAREL	1,970.98	30%	1,263.00	19%	7,743.01	25%	9,973.15	33%
CLUBS	279.85	4%	753.00	11%	3,074.84	10%	2,882.22	9%
BALLS	592.00	9%	681.79	10%	5,595.46	18%	5,173.57	17%
GLOVES	446.00	7%	474.00	7%	1,972.46	6%	75.66	0%
BAGS	348.00	5%	144.00	2%	652.36	2%	550.64	2%
ACCESSORIES	1,189.20	18%	600.68	9%	1,661.48	5%	1,347.59	4%
TOTAL COST OF SALES	4,826.03	73%	3,916.47	58%	20,699.61	66%	20,002.83	66%
GROSS MARGIN	1,825.95	27%	2,865.42	42%	10,891.65	34%	10,512.51	34%
GOLF SHOP DEPARTMENTAL EXPENSES								
OTHER EXPENSES								
GOLF SHOP FIXTURES	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-PRICING	0.00	0%	0.00	0%	0.00	0%	0.00	0%
MISC.	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL GOLF SHOP EXPENSE	4,826.03	73%	3,916.47	58%	20,699.61	66%	20,002.83	66%
NET INCOME (LOSS)	1,825.95	27%	2,865.42	42%	10,891.65	34%	10,512.51	34%

INVER WOOD GOLF COURSE
PRACTICE CENTER
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
PRACTICE CENTER REVENUE								
RANGE BALLS	18,247.51	96%	20,652.03	94%	104,282.31	91%	107,610.40	90%
INSTRUCTIONAL INCOME	730.00	4%	1,025.00	5%	9,985.00	9%	11,420.00	10%
MISC SALES	122.73	1%	282.39	1%	602.06	1%	974.76	1%
TOTAL PRACTICE CENTER REVENUE	19,100.24	100%	21,959.42	100%	114,869.37	100%	120,005.16	100%
PRACTICE CENTER DEPT. EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES-GOLF PROFESSIONAL	0.00	0%	0.00	0%	0.00	0%	0.00	0%
WAGES-PART TIME	5,962.44	31%	5,373.93	24%	30,018.00	26%	27,610.79	23%
PAYROLL TAXES-BENEFITS	595.56	3%	507.91	2%	3,523.88	3%	3,216.40	3%
TOTAL PAYROLL EXPENSES	6,558.00	34%	5,881.84	27%	33,541.88	29%	30,827.19	26%
OTHER EXPENSES								
GOLF BALLS-RANGE	0.00	0%	0.00	0%	4,309.20	4%	5,367.60	4%
REPAIRS & MAINT-EQUIPMENT	70.69	0%	0.00	0%	3,077.06	3%	706.49	1%
REPAIRS & MAINT-FENCE	0.00	0%	1,493.71	7%	0.00	#DIV/0!	2,090.09	####
RENTAL CLUBS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SIGNAGE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SMALL TOOLS	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-CLEANING	0.00	0%	0.00	0%	0.00	0%	0.00	0%
SUPPLIES-GOLF COURSE	0.00	0%	0.00	0%	418.74	0%	2,110.68	2%
UNIFORMS	0.00	0%	0.00	0%	500.00	0%	500.00	0%
CASH OVER/SHORT	(144.20)	(1)%	30.00	0%	(83.50)	(0)%	22.57	0%
MISC. EXPENSE	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	(73.51)	(0)%	1,523.71	7%	8,221.50	7%	10,797.43	9%
TOTAL GOLF OPERATIONS EXPENSE	6,484.49	34%	7,405.55	34%	41,763.38	36%	41,624.62	35%
NET INCOME (LOSS)	12,615.75	66%	14,553.87	66%	73,105.99	64%	78,380.54	65%

INVER WOOD GOLF COURSE
FOOD AND BEVERAGE
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD		CURRENT PERIOD		YEAR TO DATE		YEAR TO DATE	
	THIS YEAR	%	LAST YEAR	%	THIS YEAR	%	LAST YEAR	%
FOOD & BEVERAGE SALES								
FOOD SALES-CLUBHOUSE	5,043.17	18%	5,338.60	19%	25,251.17	20%	25,261.31	22%
FOOD SALES-HW HOUSE	2,660.45	9%	2,879.80	10%	12,166.62	10%	12,048.00	10%
BEV. SALES-CLUBHOUSE	5,940.18	21%	5,579.15	20%	27,213.83	22%	21,908.28	19%
BEV. SALES-HW HOUSE	1,568.25	5%	1,564.75	6%	6,579.47	5%	6,236.66	5%
BEER	12,807.46	45%	11,931.85	43%	51,772.23	41%	46,849.31	41%
VENDING MACHINES	702.92	2%	586.70	2%	2,954.49	2%	2,452.16	2%
TOTAL FOOD & BEVERAGE SALES	28,722.43	100%	27,880.85	100%	125,937.81	100%	114,755.72	100%
COST OF SALES								
FOOD	6,434.12	22%	6,580.41	24%	26,474.32	21%	25,598.09	22%
BEVERAGE	3,162.44	11%	2,737.86	10%	14,113.61	11%	12,286.91	11%
BEER	2,678.55	9%	2,503.80	9%	11,171.10	9%	10,773.81	9%
TOTAL COST OF SALES	12,275.11	43%	11,822.07	42%	51,759.03	41%	48,658.81	42%
GROSS MARGIN	16,447.32	57%	16,058.78	58%	74,178.78	59%	66,096.91	58%
FOOD & BEVERAGE DEPARTMENTAL EXPENSES								
PAYROLL & RELATED EXPENSES								
SALARIES AND WAGES	8,107.79	28%	7,152.92	26%	37,106.32	29%	33,699.15	29%
PAYROLL TAXES-BENEFITS	932.68	3%	843.60	3%	10,348.53	8%	9,142.07	8%
TOTAL PAYROLL EXPENSES	9,040.47	31%	7,996.52	29%	47,454.85	38%	42,841.22	37%
OTHER EXPENSES								
SMALLWARE	0.00	0%	0.00	0%	16.89	0%	0.00	0%
LAUNDRY	0.00	0%	0.00	0%	0.00	0%	0.00	0%
LICENSES	0.00	0%	0.00	0%	1,351.50	1%	275.00	0%
REPAIRS & MAINTENANCE	187.19	1%	60.00	0%	5,702.86	5%	2,217.23	2%
SUPPLIES	3,677.78	13%	2,855.57	10%	12,868.70	10%	9,953.11	9%
UNIFORMS	0.00	0%	0.00	0%	476.10	2%	549.23	2%
CASH OVER/SHORT	30.75	1%	(1.35)	(0)%	164.96	1%	21.40	0%
MISC.	0.00	0%	0.00	0%	0.00	0%	0.00	0%
TOTAL OTHER EXPENSE	3,895.72	14%	2,914.22	10%	20,581.01	16%	13,015.97	11%
TOTAL FOOD & BEV EXPENSE	25,211.30	88%	22,732.81	82%	119,794.89	95%	104,516.00	91%
NET INCOME (LOSS)	3,511.13	12%	5,148.04	18%	6,142.92	5%	10,239.72	9%

INVER WOOD GOLF COURSE
GOLF MAINTENANCE
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
PAYROLL & RELATED EXPENSES				
SALARIES-FULL TIME	18,079.82	17,658.24	153,284.77	158,427.11
WAGES-PART TIME	0.00	0.00	0.00	0.00
WAGES-TEMPORARY	15,139.46	13,654.26	64,779.21	60,476.38
WAGES-OVERTIME	0.00	0.00	0.00	0.00
PAYROLL TAXES-BENEFITS	8,090.86	7,580.01	71,783.73	72,174.43
TOTAL PAYROLL EXPENSES	41,310.14	38,892.51	289,847.71	291,077.92
OTHER EXPENSES				
CONFERENCES & SEMINARS	0.00	0.00	336.00	55.75
DUES, LICENSES & SUBSCRIPTIONS	0.00	0.00	1,664.00	1,820.00
FERTILIZER	102.60	4,883.13	29,838.40	28,236.62
FUELS	4,227.62	3,403.74	10,852.85	3,897.19
GOLF COURSE ACCESSORIES	1,082.08	135.51	3,482.21	3,388.69
LUBRICANTS	65.03	0.00	1,942.40	1,224.84
OTHER RENTALS	101.44	102.75	507.20	492.00
OUTSIDE LABOR	0.00	0.00	322.20	412.20
PESTICIDES	5,104.69	6,205.88	36,231.04	18,858.66
REFUSE DISPOSAL	0.00	0.00	129.60	0.00
RENTAL EQUIPMENT	0.00	0.00	0.00	1,067.50
REPAIRS & MAINT-BUILDING	0.00	120.06	1,755.50	352.59
REPAIRS & MAINT-EQUIPMENT	2,515.47	2,903.95	29,686.45	19,647.98
REPAIRS & MAINT-FENCE	0.00	0.00	0.00	0.00
SMALL TOOLS	0.00	0.00	338.46	247.02
SUPPLIES-CLEANING	0.00	0.00	0.00	0.00
SUPPLIES-GOLF COURSE	1,093.96	2,285.89	8,696.37	12,074.32
SUPPLIES-IRRIGATION	2,306.94	5,023.98	6,918.51	10,219.67
SUPPLIES-OFFICE	0.00	76.75	219.94	135.33
SUPPLIES-EQUIPMENT	75.72	0.00	130.72	214.75
SUPPLIES-SAFETY/OTHER	0.00	0.00	1,306.26	589.51
SUPPLIES-SHOP	102.13	117.70	356.44	641.41
SUPPLIES-TIRES	117.88	407.53	459.22	650.42
SUPPLIES-TRAINING	0.00	0.00	760.00	857.33
TRAVEL/MEALS & LODGING	0.00	0.00	144.50	32.45
UNIFORMS & CLOTHING	340.10	407.21	3,188.92	3,287.41
UTILITIES-ELECTRIC	4,920.35	2,600.31	12,054.77	13,532.00
UTILITIES-GAS	23.94	0.00	1,139.10	1,150.71
UTILITIES-SEWER	0.00	185.00	975.00	185.00
TOTAL OTHER EXPENSE	22,179.95	28,859.39	153,436.06	123,271.35
TOTAL GOLF MAINT. EXPENSE	63,490.09	67,751.90	443,283.77	414,349.27
NET INCOME (LOSS)	(63,490.09)	(67,751.90)	(443,283.77)	(414,349.27)

INVER WOOD GOLF COURSE
COMMON
STATEMENT OF OPERATIONS
AUGUST 2010

	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
COMMON DEPARTMENTAL EXPENSES				
PAYROLL & RELATED EXPENSES				
SALARIES-FULL TIME	6,884.62	6,684.62	58,519.27	60,161.58
WAGES-PART TIME	3,593.60	3,593.60	22,678.99	22,864.30
PAYROLL TAXES-BENEFITS	3,337.24	3,326.50	30,525.38	31,971.87
TOTAL PAYROLL EXPENSES	13,815.46	13,604.72	111,723.64	114,997.75
OTHER EXPENSES				
ADVERTISING/PUBLISHED NOTICES	5,067.60	325.50	23,201.25	3,265.48
ALARM SERVICES	0.00	0.00	991.25	488.87
BANK CHARGES & VISA	2,417.00	4,011.86	9,844.02	9,372.33
CONFERENCES AND SCHOOLS	0.00	0.00	325.00	0.00
DUES AND SUBSCRIPTIONS	0.00	0.00	1,352.00	1,427.00
INSURANCE-GENERAL LIABILITY	5,775.00	5,775.00	46,200.00	46,200.00
INSURANCE-LIQUOR LIABILITY	0.00	0.00	0.00	0.00
MIS ALLOCATION	833.33	833.33	6,666.64	6,666.64
POSTAGE	0.00	0.00	0.00	0.00
PRINTING	0.00	0.00	352.05	1,072.36
PROF/TECHNICAL SERVICES	0.00	0.00	0.00	0.00
REFUSE DISPOSAL	0.00	0.00	0.00	0.00
REPAIRS & MAINT-BUILDING	1,122.19	1,191.66	7,322.93	7,868.79
SMALL TOOLS/MISC. EQUIPMT	0.00	0.00	1,672.72	960.76
SUPPLIES-OFFICE	212.72	91.67	1,662.45	1,536.83
SUPPLIES-OTHER	258.90	777.11	1,126.36	2,524.56
TELEPHONE	267.46	583.69	2,375.01	3,065.40
TRAVEL	0.00	0.00	0.00	0.00
UTILITIES-WATER	16.06	15.74	93.92	89.52
UTILITIES-GAS	41.39	53.00	1,350.65	2,033.77
UTILITIES-SEWER	0.00	0.00	775.00	0.00
UTILITIES-ELECTRIC	1,648.27	1,485.83	6,292.05	7,866.51
MISC. EXPENSE	0.00	0.00	0.00	0.00
TOTAL OTHER EXPENSE	17,659.92	15,144.39	111,603.30	94,438.82
TOTAL COMMON EXPENSE	31,475.38	28,749.11	223,326.94	209,436.57
NET INCOME (LOSS)	(31,475.38)	(28,749.11)	(223,326.94)	(209,436.57)

INVER WOOD GOLF COURSE
 STATEMENT OF NET OPERATIONS
 DEPARTMENTAL
 AUGUST 2010

DEPARTMENTAL ACTIVITIES	CURRENT PERIOD THIS YEAR	CURRENT PERIOD LAST YEAR	YEAR TO DATE THIS YEAR	YEAR TO DATE LAST YEAR
NET GOLF OPERATIONS	103,374.99	136,815.51	486,355.02	546,638.58
NET GOLF CARS	41,225.29	37,022.03	170,937.61	146,951.50
NET GOLF SHOP	1,825.95	2,865.42	10,891.65	10,512.51
NET PRACTICE CENTER	12,615.75	14,553.87	73,105.99	78,380.54
NET FOOD AND BEVERAGE	3,511.13	5,148.04	6,142.92	10,239.72
NET GOLF MAINTENANCE	(63,490.09)	(67,751.90)	(443,283.77)	(414,349.27)
NET COMMON	(31,475.38)	(28,749.11)	(223,326.94)	(209,436.57)
DEPARTMENTAL ACTIVITIES	67,587.64	99,903.86	80,822.48	168,937.01
NET INCOME (LOSS)				



MEMORANDUM

Date: August 2, 2010
To: Eric Carlson, Parks & Recreation Director
From: Al McMurchie, Golf Course Manager *AM*
SUBJECT: MONTHLY STATISTICS - JULY

NUMBER OF REVENUE ROUNDS

	JULY 2009	JULY 2010	YTD 2009	YTD 2010
Championship 18-Hole	1,852	1,854	5,737	5,685
Championship 9-Hole	1,111	1,198	3,603	3,681
Executive	1,777	1,549	5,162	4,554
Patron 18-Hole	340	293	1,284	1,240
Patron 9-Hole	180	197	658	699
Patron Executive	81	72	303	274
Sr./Jr. 18	556	1,335	1,669	3,748
Sr./Jr. 9	156	424	508	1,173
Sr./Jr. Exec.	2,761	2,332	8,143	7,939
Twilight	-	237	-	511
Patron Twilight	-	30	-	102
Sr./Jr. Twilight	-	30	-	81
Family Adult Executive	107	4	271	91
Family Senior Executive	2	-	6	5
High School Teams	-	-	1,275	1,831
TOTAL	8,923	9,555	28,619	31,614

PATRON CARD SALES

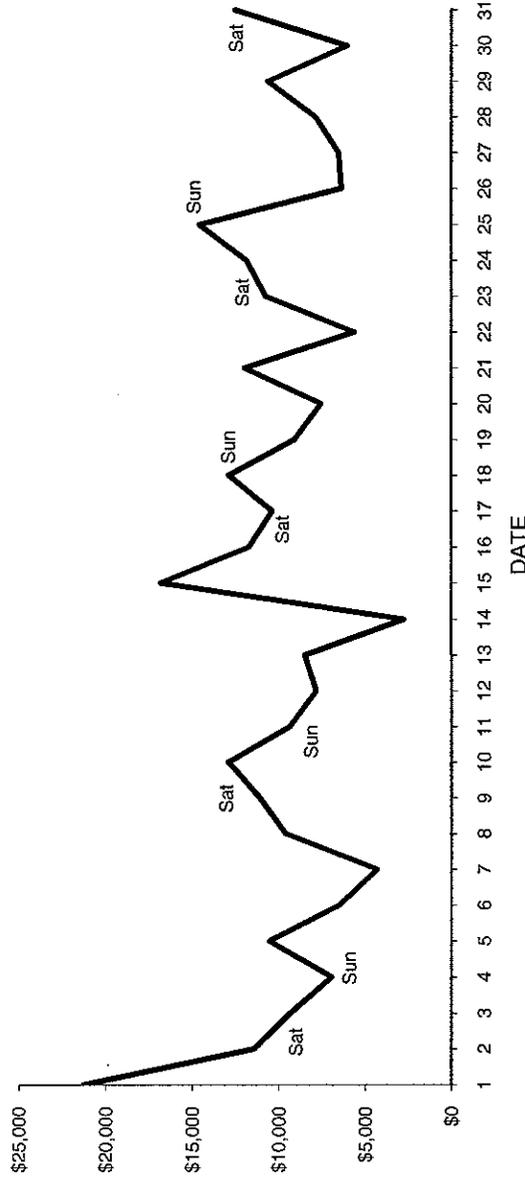
	JULY 2009	JULY 2010	YTD 2009	YTD 2010
Resident	2		121	145
Non-Resident	1		157	133
TOTAL	3	0	278	278
			0	

COMPLIMENTARY ROUNDS

	JULY 2009	JULY 2010	YTD 2009	YTD 2010
Promotional	2	0	7	3
Professional	2	0	3	8
TOTAL	4	0	10	11

INVER WOOD GOLF COURSE

JULY 2010- GROSS REVENUE



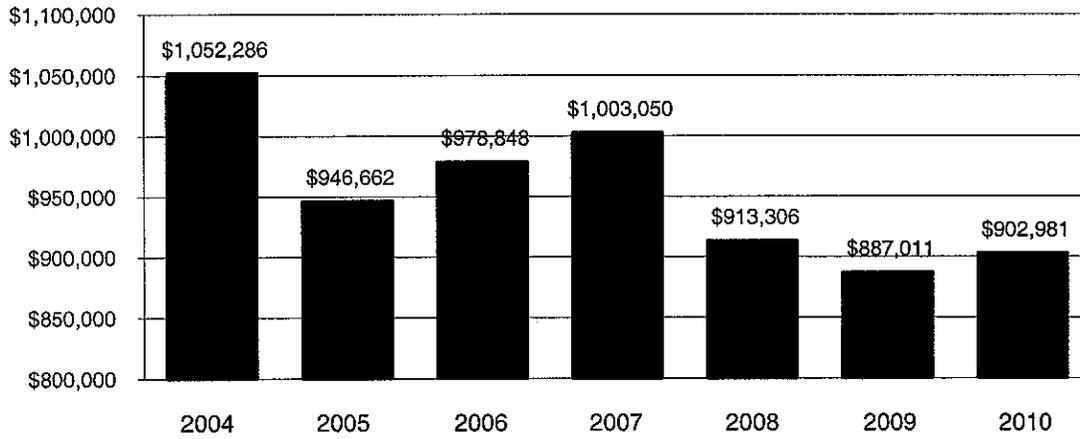
	JULY
2004	\$ 337,993
2005	321,392
2006	281,500
2007	327,359
2008	300,403
2009	276,093

JULY 2010			
DAY	DATE	REVENUE	WEATHER
Thur	1	\$ 21,292	Clear
Fri	2	11,449	Clear
Sat	3	9,342	Hot
Sun	4	6,939	Warm
Mon	5	10,560	Warm
Tues	6	6,507	Warm
Wed	7	4,300	Rain
Thur	8	9,602	Clear
Fri	9	11,095	Warm
Sat	10	12,895	Warm
Sun	11	9,366	Warm
Mon	12	7,841	Clear
Tues	13	8,509	Clear
Wed	14	2,767	Rain
Thur	15	16,830	Warm
Fri	16	11,725	Warm
Sat	17	10,391	Hot
Sun	18	12,902	Clear
Mon	19	9,112	Clear
Tues	20	7,594	Clear
Wed	21	12,003	Warm
Thur	22	5,674	Rain
Fri	23	10,773	Clear
Sat	24	11,887	Clear
Sun	25	14,614	Clear
Mon	26	6,396	Clear
Tues	27	6,559	Hot
Wed	28	7,894	Clear
Thur	29	10,652	Clear
Fri	30	6,066	Warm
Sat	31	12,527	Warm

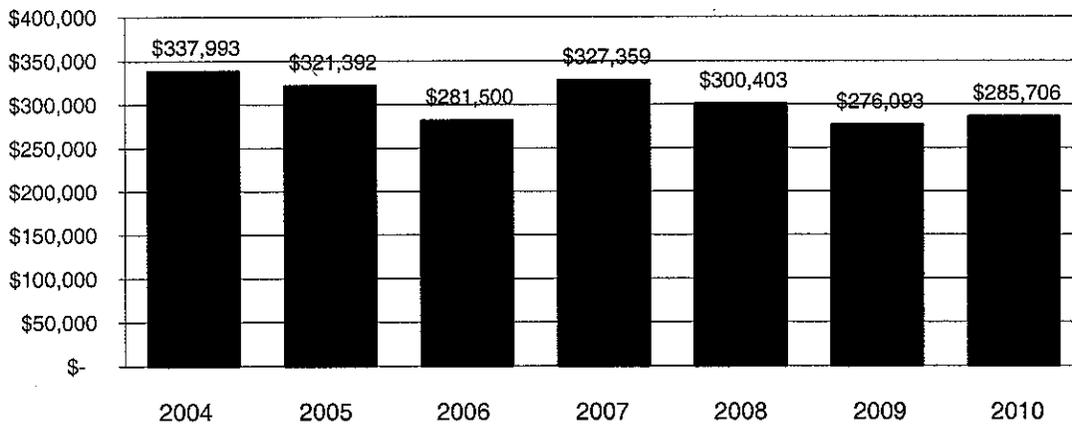
GROSS	306,063
Tax Factor	1.07125
NET	285,706

INVER WOOD GOLF COURSE

REVENUE - YEAR TO DATE THROUGH JULY 31st



REVENUE - JULY





MEMORANDUM

Date: September 1, 2010
To: Eric Carlson, Parks & Recreation Director
From: Al McMurchie, Golf Course Manager
SUBJECT: MONTHLY STATISTICS - AUGUST

NUMBER OF REVENUE ROUNDS

	<i>AUG 2009</i>	<i>AUG 2010</i>	<i>YTD 2009</i>	<i>YTD 2010</i>
Championship 18-Hole	1,745	1,620	7,482	7,305
Championship 9-Hole	1,054	845	4,657	4,526
Executive	1,553	1,280	6,715	5,834
Patron 18-Hole	333	237	1,617	1,477
Patron 9-Hole	166	157	824	856
Patron Executive	72	57	375	331
Sr./Jr. 18	599	1,245	2,268	4,993
Sr./Jr. 9	165	416	673	1,589
Sr./Jr. Exec.	2,575	2,163	10,718	10,102
Twilight	-	150	-	661
Patron Twilight	-	27	-	129
Sr./Jr. Twilight	-	15	-	96
Family Adult Executive	164	5	435	96
Family Senior Executive	7	-	13	5
High School Teams	-	-	1,275	1,831
TOTAL	8,433	8,217	37,052	39,831

PATRON CARD SALES

	<i>AUG 2009</i>	<i>AUG 2010</i>	<i>YTD 2009</i>	<i>YTD 2010</i>
Resident	1	0	122	145
Non-Resident	0	0	157	133
TOTAL	1	0	279	278

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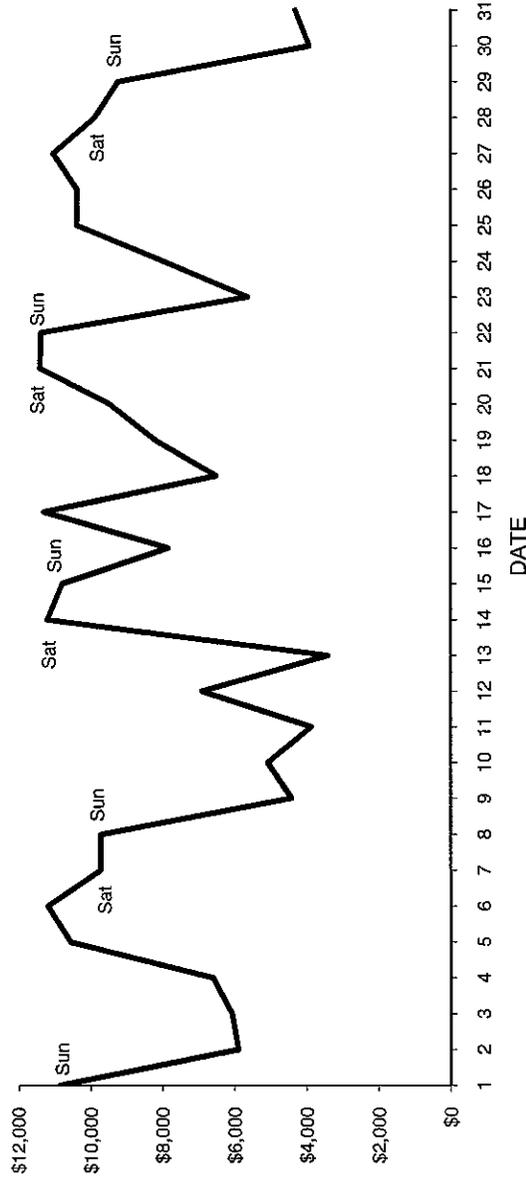
COMPLIMENTARY ROUNDS

	<i>AUG 2009</i>	<i>AUG 2010</i>	<i>YTD 2009</i>	<i>YTD 2010</i>
Promotional	1	0	8	3
Professional	2	2	5	10
TOTAL	3	2	13	13

INVER WOOD GOLF COURSE

AUG	2010	DAY	DATE	REVENUE	WEATHER
		Sun	1	\$ 10,855	Warm
		Mon	2	5,899	Warm
		Tues	3	6,079	Hot
		Wed	4	6,603	Hot
		Thur	5	10,568	Warm
		Fri	6	11,195	Warm
		Sat	7	9,741	Warm
		Sun	8	9,739	Hot
		Mon	9	4,430	Hot
		Tues	10	5,105	Hot
		Wed	11	3,893	Hot
		Thur	12	6,913	Hot
		Fri	13	3,430	Rain
		Sat	14	11,203	Warm
		Sun	15	10,794	Clear
		Mon	16	7,852	Clear
		Tues	17	11,299	Clear
		Wed	18	6,517	Clear
		Thur	19	8,208	Clear
		Fri	20	9,479	Warm
		Sat	21	11,406	Warm
		Sun	22	11,383	Warm
		Mon	23	5,644	Warm
		Tues	24	7,974	Clear
		Wed	25	10,384	Clear
		Thur	26	10,390	Clear
		Fri	27	11,050	Warm
		Sat	28	9,898	Warm
		Sun	29	9,247	Hot
		Mon	30	3,946	Hot
		Tues	31	4,349	Warm
		GROSS		255,473	
		Tax Factor		1.07125	
		NET		238,481	

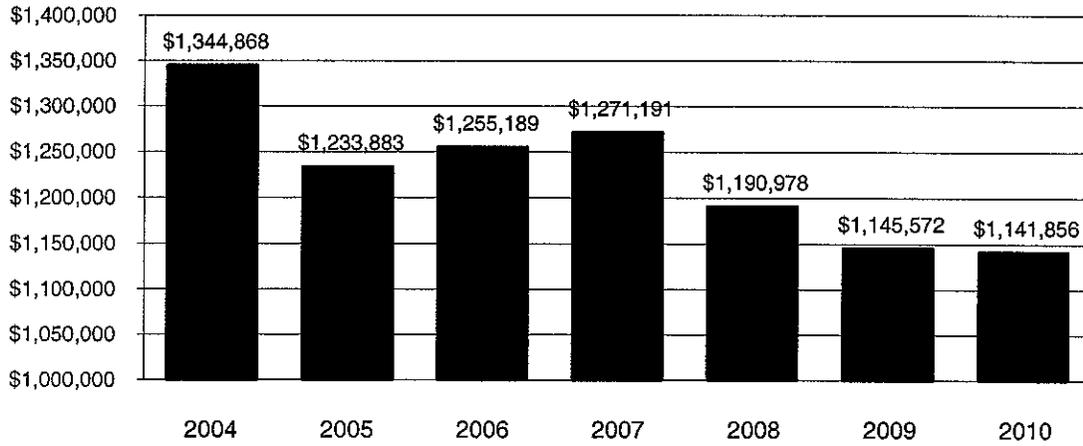
AUGUST 2010- GROSS REVENUE



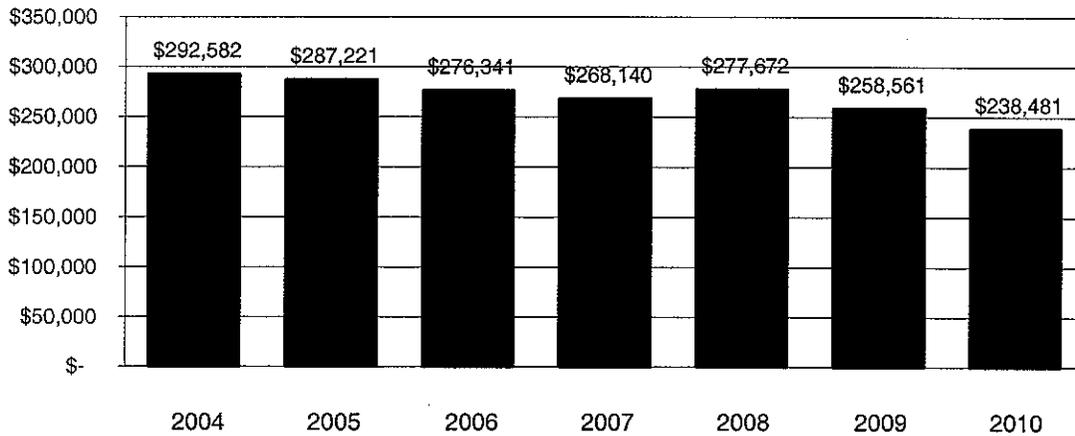
	AUGUST
2004	292,582
2005	287,221
2006	276,341
2007	268,140
2008	277,672
2009	258,561

INVER WOOD GOLF COURSE

REVENUE - YEAR TO DATE THROUGH AUGUST 31st

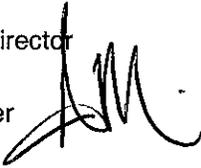


REVENUE - AUGUST





MEMORANDUM

Date: October 1, 2010
To: Eric Carlson, Parks & Recreation Director
From: Al McMurchie, Golf Course Manager 
SUBJECT: MONTHLY STATISTICS - SEPTEMBER

NUMBER OF REVENUE ROUNDS

	SEPT 2009	SEPT 2010	YTD 2009	YTD 2010
Championship 18-Hole	1,161	1,088	8,643	8,393
Championship 9-Hole	597	495	5,254	5,021
Executive	959	844	7,674	6,678
Patron 18-Hole	230	186	1,847	1,663
Patron 9-Hole	135	153	959	1,009
Patron Executive	58	46	433	377
Sr./Jr. 18	393	844	2,661	5,837
Sr./Jr. 9	59	278	732	1,867
Sr./Jr. Exec.	1,754	1,324	12,472	11,426
Twilight	-	76	-	737
Patron Twilight	-	6	-	135
Sr./Jr. Twilight	-	6	-	102
Family Adult Executive	74	3	509	99
Family Senior Executive	8	-	21	5
High School Teams	-	-	1,275	1,831
TOTAL	5,428	5,349	42,480	45,180

PATRON CARD SALES

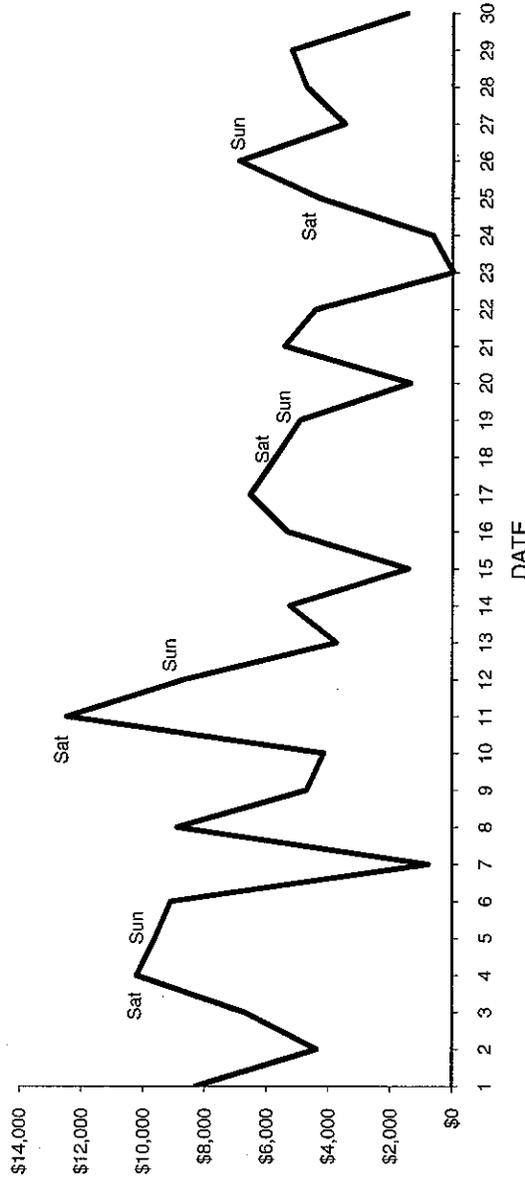
	SEPT 2009	SEPT 2010	YTD 2009	YTD 2010
Resident	0	0	122	145
Non-Resident	0	0	157	133
TOTAL	0	0	279	278
			0	

COMPLIMENTARY ROUNDS

	SEPT 2009	SEPT 2010	YTD 2009	YTD 2010
Promotional	1	0	9	3
Professional	0	2	5	12
TOTAL	1	2	14	15

INVER WOOD GOLF COURSE

SEPTEMBER 2010- GROSS REVENUE



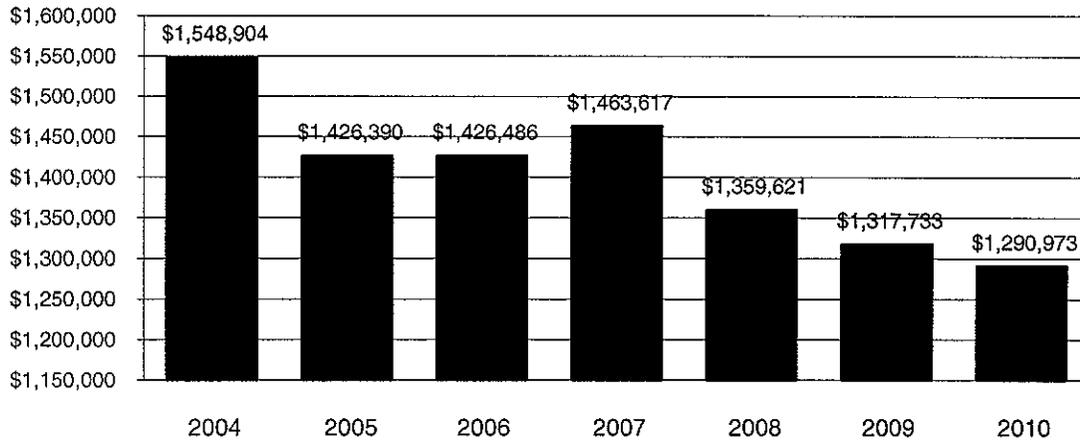
	SEPTEMBER
2004	\$ 204,036
2005	192,507
2006	171,296
2007	192,427
2008	168,643
2009	172,161

DAY	DATE	REVENUE	WEATHER
Wed	1	\$ 8,289	Clear
Thur	2	4,386	Clear
Fri	3	6,703	Clear
Sat	4	10,222	Clear
Sun	5	9,633	Clear
Mon	6	9,127	Clear
Tues	7	784	Aeration
Wed	8	8,917	Aeration
Thur	9	4,721	Clear
Fri	10	4,171	Clear
Sat	11	12,486	Clear
Sun	12	8,701	Clear
Mon	13	3,758	Aeration
Tues	14	5,273	Clear
Wed	15	1,449	Rain
Thur	16	5,345	Clear
Fri	17	6,557	Clear
Sat	18	5,737	Clear
Sun	19	4,949	Clear
Mon	20	1,387	Clear
Tues	21	5,457	Clear
Wed	22	4,457	Clear
Thur	23	-	Rain
Fri	24	676	Clear
Sat	25	4,319	Clear
Sun	26	6,933	Clear
Mon	27	3,536	Clear
Tues	28	4,762	Clear
Wed	29	5,244	Clear
Thur	30	1,511	Clear

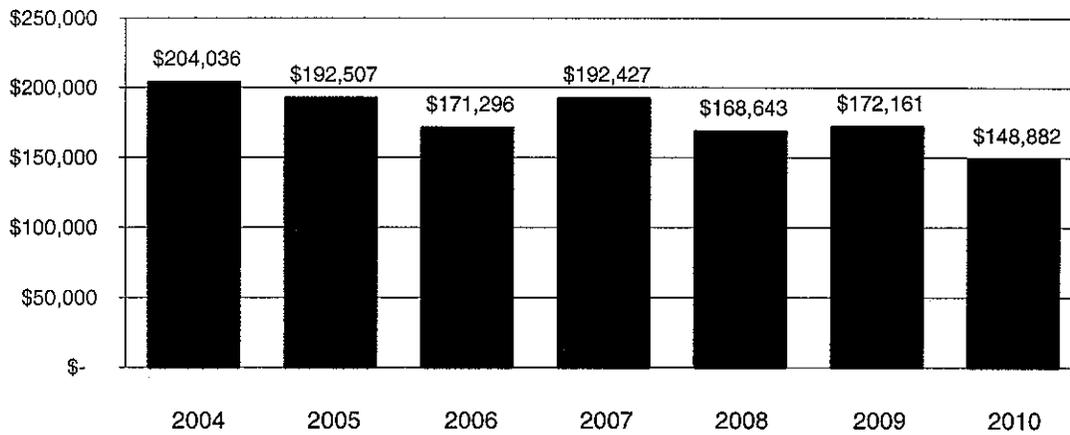
GROSS	159,490
Tax Factor	1.07125
NET	148,882

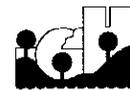
INVER WOOD GOLF COURSE

REVENUE - YEAR TO DATE THROUGH SEPTEMBER 30th



REVENUE - SEPTEMBER

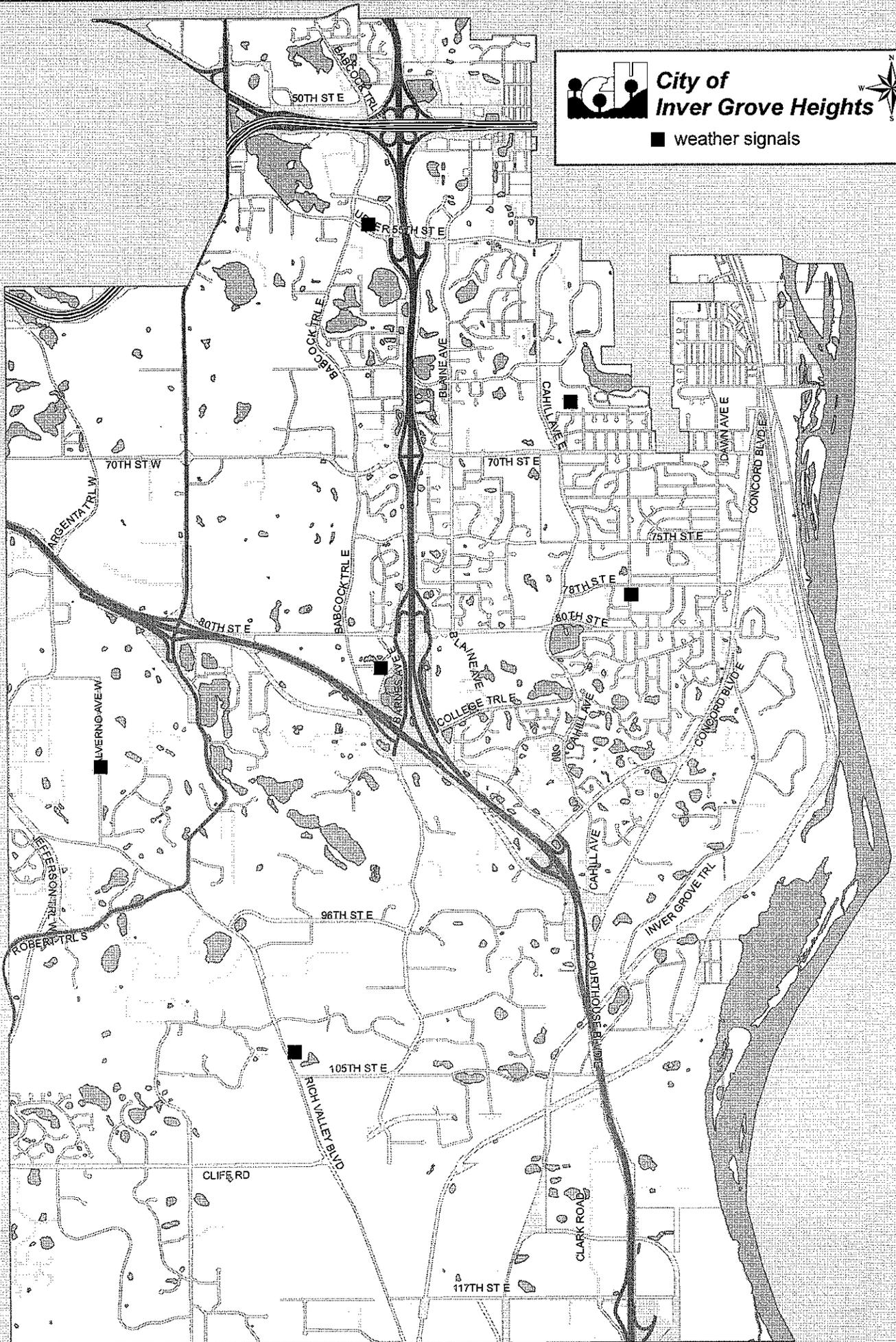




City of
Inver Grove Heights



■ weather signals



Out of the Rough in Ann Arbor

How public courses in this Michigan city put their operations back on sound financial footing

LET'S FACE IT: Golf has faced some tough times across the past decade. And, if you operate a public course, it's likely that you felt the crunch even more than private operators.

This was certainly the case with the two public courses run and managed by the city of Ann Arbor (Mich.) Parks and Recreation Services, which after a precipitous drop in business, managed a nice turn-around.

"Obviously, the first major drop occurred after 9/11," says Douglas Kelly, director of golf for the city of Ann Arbor Parks and Recreation Services. "Golf, as well as many other extra-curriculum activities, were re-evaluated as 'not as important,' either personally or financially."

This shift in attitude, says Kelly, combined with an explosion of new courses in the area and the city's overall lack of attention to customer service, resulted in a "death spiral" at his Leslie Park and Huron Hills courses. First came a drop in rounds played which was compounded by the city's less-than-nimble response. Discounting of greens fee followed, further driving down revenues. "We were not the only course in the area with the sudden drop in rounds," Kelly says, "and this caused a knee-jerk reaction by many operators to start discounting and panicking to get golfers through the door."

The operating losses created a deferral of capital expenditures and in turn a deterioration of course conditions which accelerated a drop in rounds and revenue.

"From 2001 to 2007 our play declined over 50 percent, compared to the national average of 12 percent," Kelly says. "Our revenues fell over \$500,000, and we cut expenses by almost the same."

To compensate for the loss of revenue, Ann Arbor stopped spending money on both capital and other needed improvements and repairs. The conditions

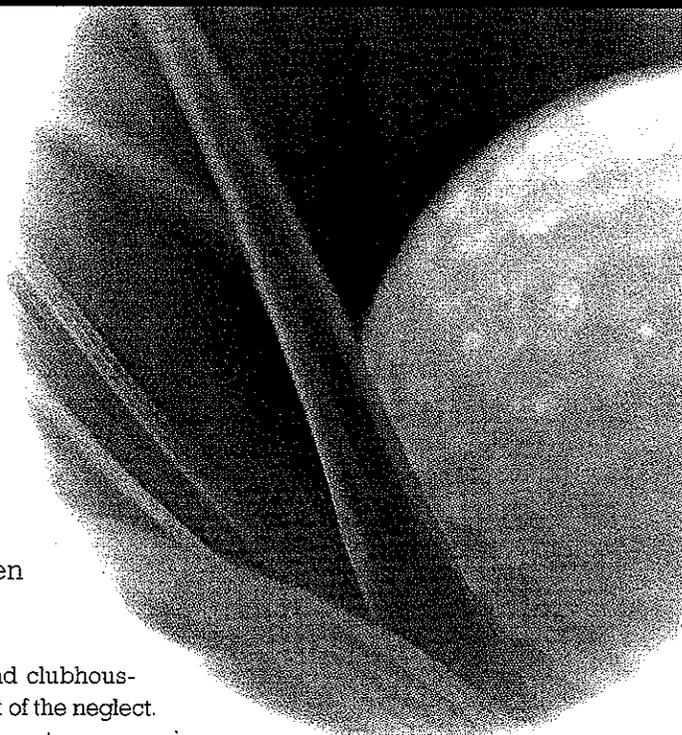
of the course and clubhouses bore the brunt of the neglect. Staff moral and customer service dropped to all-time lows.

For golf in this central Michigan city of 115,000 it was the worst of times.

However, in early 2007, the city started taking counter measures. It hired an outside consultant, Golf Convergence Inc., to step in and evaluate the situation. Ann Arbor Parks and Recreation Services simultaneously hosted a pair of community meetings to gather input and suggestions on how to improve golf course operations. The result was a comprehensive analysis and a business plan for the future of golf in Ann Arbor. Right then and there, says Kelly, the city decided that if it was going to be in the golf recreation business, it was going to do things right.

With an emphasis on course conditioning, customer service, and green-space stewardship, the city implemented a six-pronged approach to restoring golf in Ann Arbor. Here's how they did it:

1. A one-time purchase from millage monies for \$500,000 worth of maintenance equipment. "The fleets at both courses were well beyond their normal life expectancy," and the conditions of the courses were suffering," Kelly explains.
2. A significant increase in dollars allocated for marketing.
3. Better use of information technology. "We created Web sites and purchased a point-of-sale system to allow better direct golf-related reporting and future integration with online capabilities for tee times and marketing," Kelly explains.



...the city decided that if it was going to be in the golf recreation business, it was going to do things right.

4. An evaluation of the fee structure, including the elimination of resident/non-resident rates, the lowering of rates in general, and a commitment to keeping rates steady (with no heavy discounting).
5. An increase of services to leagues and outings, which are essential to the vitality of any club. The agency obtained a Class C liquor license for Leslie Park to prevent leagues and outings from migrating elsewhere, as well as attracting new business.
6. An allocation of funds to increase staffing levels. "Both Huron Hills and Leslie Park saw an increase in temporary staffing," says Colin Smith, Ann Arbor Parks and Recreation Services Manager, "which helped return us to a level where we were able to provide excellent service and conditions on the course. We also hired a director of golf [Kelly] to oversee both courses."

The results? Quite promising.

"First and foremost, balance," Kelly says. "We have stopped the spiral and are growing, which is good, because being in the golf course business the first law is 'grow or die.'"

Here's what the city has accomplished in the three short years since committing itself to doing golf right:

1. Number of rounds has rebounded back to the 2002 levels, which, says Kelly, given the economic situation in the country and especially in southeastern Michigan, makes city officials very happy.
2. Course conditioning is at an all-time high at both courses.
3. The atmosphere and attitude in the clubhouses and among staff have surpassed all expectations, creating new levels of customer service and satisfaction. Most important, says Smith, "customer feedback, comments, surveys, and word of mouth support this."
4. An increased use of the technology available. "We've improved our online presence with a new Web site; intergraded tee-sheets through online resources; a POS system for better managing, booking, and reporting; and just recently the realization of the importance of social networking media," Smith says.

These successes have not gone unnoticed, within the Ann Arbor community and from outsiders. *Golf Digest* magazine, for one, awarded the city with the prestigious 2009-10 Best Municipal Course in Michigan honor.

But perhaps most important, the results have "elevated operations to a balanced working hierarchy that customers, staff, and anyone we do business with has noticed," Kelly adds.

And that has produced a hole-in-one for Ann Arbor's once-struggling public golf course business. *

DOUGLAS VAIRA is a freelance writer living in Charles Town, West Virginia. E-mail: douglasvaira@hotmail.com.

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CIRCLE 22 ON PRODUCT INFORMATION FORM ON PAGE 71

CITY OF INVER GROVE HEIGHTS

REQUEST FOR COMMISSION ACTION

Commission Comments

Meeting Date: October 13, 2010
Item Type: Commission Presentations
Contact: Eric Carlson – 651.450.2587
Prepared by: Eric Carlson
Reviewed by: Eric Carlson – Parks & Recreation

Fiscal/FTE Impact:
 None
 Amount included in current budget
 Budget amendment requested
 FTE included in current complement
 New FTE requested – N/A
 Other

PURPOSE/ACTION REQUESTED

No action required. Commissioners are encouraged to make appropriate comments.

SUMMARY

None.